



ANNUAL REPORT

of the Town of

LANCASTER

New Hampshire

*for the year ended
December 31, 1996*

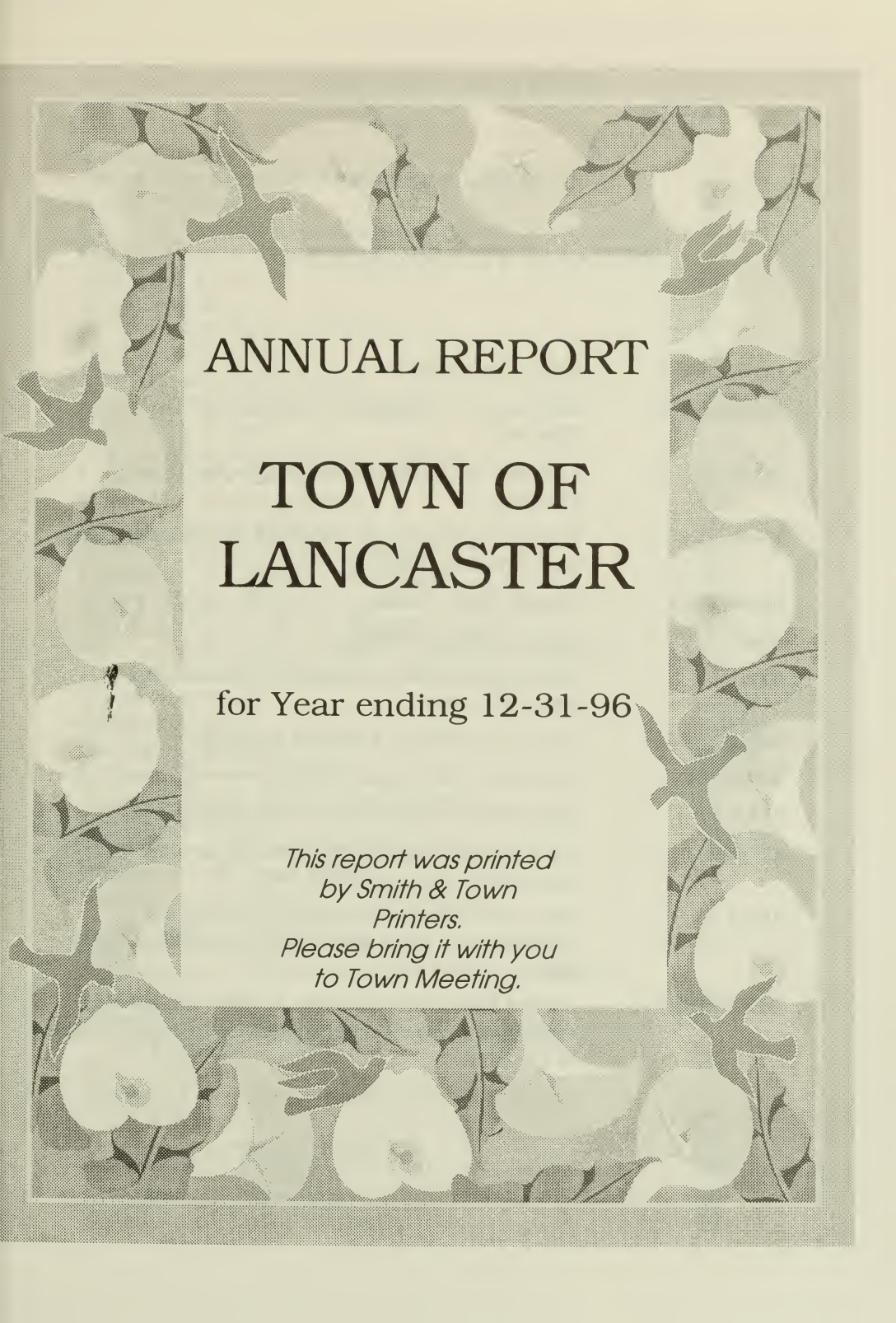


Michael W. Beattie, Selectman

Thank you for 18 years of service to the Town of Lancaster from 1979 to 1997

Front cover: The "Stone House", owned by the Gaynor family, was built around 1836 by John S. Wells, a Lancaster attorney. Coos County History says that it was the only granite house in the state. It was built from one great granite boulder and is entirely lined by brick. The large hall, divided by an arch, has a beautiful circular stairway. The large columns attract the passerby. This has been photographed in several magazines. It is now possibly the only farm in the state operating within town zone limits.

Photos courtesy of *The Coos County Democrat*

A decorative border of stylized white flowers with dark green leaves and stems surrounds the central text area.

ANNUAL REPORT

TOWN OF
LANCASTER

for Year ending 12-31-96

*This report was printed
by Smith & Town
Printers.*

*Please bring it with you
to Town Meeting.*

1997 DATES TO REMEMBER

JANUARY 1	Fiscal Year Begins
JANUARY 22	First day for Candidates to declare for Town Election
JANUARY 31	Last day for Candidates to declare for Town Election
MARCH 1	Deadline to file for an exemption or abatement from your property taxes
MARCH 11	Annual Town Meeting
MARCH 21	Annual School Meeting
APRIL 1	All property both real and personal, assessed to owner this date
APRIL 15	Last day to file for Veteran's Exemption
APRIL 16	Last day to file Property Tax Inventories
MAY 1	Dog Owners should license their dogs by this date
JUNE 1	After this date, a \$25 forfeiture charge may be imposed for any unlicensed dogs
JULY 1	First half of the semi-annual tax billing due - commences to draw interest at 12 percent after this date
DECEMBER 1	Second half of the property tax due - unpaid real estate and personal taxes commence to draw interest at 12 percent

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ELECTED OFFICIALS

SELECTMEN

Michael W. Beattie	1997
Linda E. Hutchins	1998
Christopher Parker	1999

MODERATOR

Paul D. Desjardins	1997
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TOWN CLERK

Jean E. Oleson	1999
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TOWN TREASURER

Ann M. Huddleston	1999
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SUPERVISORS OF THE CHECKLIST

Jane B. Gilman	1998
Constance Cardinal	2000
James Seppala	2002

TRUSTEES OF TRUST FUNDS

James Whithed	1997
Carol H. Stiles	1998
John Holmes	1999

LIBRARY TRUSTEES

Elsie Senuta (appointed)	1997
Steve Turaj	1997
Michael W. Nadeau	1998
Roze Rich (resigned)	

COL. TOWN INVESTMENT COMMITTEE

David C. Hill	Dennis Merrow
Richard Rochefort	Roger Gingue
Phillip Drapeau	
James Seppala (Resigned)	
Douglas B. McCaig (Resigned)	

CEMETERY TRUSTEES

Deborah Arsenault	1997
Joyce C. White	1998
Sandra E. Doolan	1999

EMMONS SMITH FUND COMMITTEE

Jean Foss	1997
John Brooks	1998
Roxanna White	1999

BUDGET COMMITTEE

Stan Knecht	1997
Harrison Southworth	1997
Leon Rideout	1997
Dennis Merrow	1998
Aurore Hood	1998
David Stickney	1998
Lee Eastman	1999
Sandra Doolan	1999
Robert Snowman	1999

REPRESENTATIVE OF BUDGET COMMITTEE

Linda Hutchins	1997
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COL. TOWN SPENDING COMMITTEE

Rebecca Crawford	1997	Mark J. Vincent	1998
Sarah W. Hill	1997	JoAnne Emerson	1999
Marcella Nugent	1997	Jeffrey A. Gilman	1999
Gregg Christopher	1998	Robert Snowman	1999
Cindy Spearin	1998		

APPOINTED

Town Manager/Overseer of Public Welfare.....	Patrick Kelly
Tax Collector.....	Joyce A. McGee
Town Planner/Public Works Director.....	Peter Kulbacki, P.E.
Town Accountant.....	Michael W. Nadeau
Deputy Town Clerk/Deputy Tax Collector.....	Tanya J. Batchelder
Town Counsel.....	Donovan & Desjardins, Attorneys
Health Officer.....	Elwin R. Falkenham, M.D.
Public Health Nurse.....	Roxanna White, R.N.

ZONING BOARD OF ADJUSTMENT

Stan Knecht	1997
Dennis Merrow	1997
Kevin Kopp	1998
Alan Savage	1999
Carl Rod	1999
Jean Tenney	(Alt.-1999)
John MacKillop	(Alt.-1999)
Colin Sutherland	(Alt. 1999)
Jean Oleson	(Clerk)

LIBRARIANS

Barbara Robarts
Holly Verrier Hyde (Juvenile)

CONSERVATION COMMISSION

Andrew Coppinger	1998
Lucy Wyman	1998
David Rexford	1999
Millard Martin, Jr.	1999
Janine Elliott	(Alt. 1999)
Andrew Buteau	(Alt. 1999)
Patrick Kelly	(Advisor)

HOUSING AUTHORITY

Dennis Merrow
Millard Martin, Jr.
Kevin Kopp
James Seppala

AMBULANCE CORPS. DIRECTOR

Thomas Blanchette

WATER DEPARTMENT OPERATOR

Lawrence "Gomer" Powell

PLANNING BOARD

David Hutchins	1997
Joanne Coppinger	1997
Aurore Hood	1998
Patricia Steady	1998
Stan Knecht, Chairman	1999
Alexis Moser	1999
Chris Parker	(Selectman)
Peter Kulbacki	(Planner)
Colin Christie	(Alternate)
Joe Gott	(Alternate)
Andre Garand	(Alternate)
Tim Sutherland	(Alternate)
Sally Pratt	(Clerk)

TOWN HISTORY COMMITTEE

Faith Kent
Edna E. Whyte
Cecile Costine

SUPERINTENDENT OF RECREATION

Andrea M. Leaver

FIRE CHIEF

Michael J. Currier

CHIEF OF POLICE

Edward Samson, Jr.

HIGHWAY FOREMAN

James E. Savage

SEWER DEPARTMENT OPERATOR

Timmy Bilodeau

TOWN MANAGER'S AND SELECTMEN'S REPORT

The Town of Lancaster, during the 1996 year, has seen growth and loss. The flooding and the Main Street fire have given our Main Street and businesses a large loss. Yet, through this loss, we hope to see an upsurge of interest in our economic development.

During 1996 a committee of citizens developed the Renaissance Group. This group of citizens have volunteered their time to help town officials develop economic incentives and structure. The committee helped to establish the Lancaster Area Community and Economic Development Corporation. This gives Lancaster the opportunity to develop its industrial park, and establish economic assistance grants to our local businesses. The Renaissance Committee also helped to develop our application to the State Main Street Program. This will help us to develop a plan of action for our Main Street, old and new.

We believe that the future is very dependent on town officials and citizens taking a proactive approach to economic development. This needs to be one of our leading goals in order to maintain the quality of life we enjoy in Lancaster.

The other important issues we have worked on during 1996 go hand in hand with economic development. We must maintain our infrastructure and provide for the safety of our citizens. This needs to be achieved with a balance of conservative fiscal growth.

The Selectmen and I hope 1997 will be a year of growth. The Town will continue to look forward and provide for the needs of our citizens.

We also would like to thank the volunteers who have worked so hard on our various committees and invite citizens to add their voice through committees and discussions with town officials.

Respectfully submitted,

Patrick W. Kelly
Town Manager

REPORT OF WELFARE DEPARTMENT

The 1996 year has been a year in which many reforms in the welfare system have been legislated at the federal and state level. As a result of these new laws, local towns and areas will be given more responsibility in providing assistance. Hopefully, this will not increase our financial burden but all indications lead us to believe the financial responsibility will increase.

We have continued to use workfare as a method to account for assistance. The amount spent this past year is as follows:

WELFARE ACCOUNTABILITY

MONTH	TOTAL	FOOD	MEDICAL	RENT	FUEL	ELECTRIC	OTHER
January	\$2,249.26	\$375.00	\$0.00	\$1,138.00	\$599.70	\$136.56	\$0.00
February	\$1,034.90	\$150.00	\$35.90	\$0.00	\$199.00	\$650.00	\$0.00
March	\$3,477.03	\$325.00	\$360.03	\$2,463.00	\$329.00	\$0.00	\$0.00
April	\$3,588.30	\$125.00	\$272.30	\$2,658.00	\$533.00	\$0.00	\$0.00
May	\$1,587.29	\$160.00	\$267.95	\$763.34	\$188.00	\$208.00	\$0.00
June	\$766.62	\$105.00	\$69.12	\$592.50	\$0.00	\$0.00	\$0.00
July	\$1,824.56	\$225.00	\$209.70	\$925.00	\$150.00	\$314.86	\$0.00
August	\$2,458.00	\$155.00	\$205.00	\$2,049.00	\$49.00	\$0.00	\$0.00
September	\$2,303.62	\$340.00	\$70.00	\$1,100.00	\$373.26	\$420.36	\$0.00
October	\$2,640.19	\$345.00	\$0.00	\$1,530.00	\$449.90	\$315.29	\$0.00
November	\$1,339.84	\$200.00	\$0.00	\$675.00	\$381.00	\$83.84	\$0.00
December	\$1,873.87	\$310.00	\$0.00	\$1,063.00	\$165.00	\$335.87	\$0.00
TOTALS	\$25,143.48	\$2,815.00	\$1,490.00	\$14,956.84	\$3,416.86	\$2,464.78	\$0.00

REPORT TO THE CITIZENS OF COUNCIL DISTRICT ONE

It is an honor to report to you as a member of the New Hampshire Executive Council. The Executive Council is five in number and serves much like a Board of Directors at the top of your Executive Branch of State Government in Concord. We vote on most contracts over \$2,500 to outside agencies, individuals and municipalities, also major permits to use state waters. Two hundred sixty-seven unclassified positions as Commissioners and Directors within the Executive Branch of State Government and the entire Judicial Branch of NH State Government is voted in by the Governor with the advice and consent of the Executive Council. We also vote on gubernatorial nominations of hundreds of citizens to various boards and commissions as prescribed by NH Law.

Anyone desiring further information should write or call our State House Office (listed below).

Citizens in this region should be attentive to several projects:

- 1) The statewide Health Care Council's 18-month planning project will be coming to conclusion in December of 1997. There are three very active Councils in this District. Information can be obtained by calling Commissioner Terry Morton, Department of Health and Human Services at 1-800-852-3345.
- 2) The ten-year highway planning process will be underway this coming summer and fall. I will be conducting at least three hearings in this district to ascertain regional needs. Information on this project can be obtained by calling Commissioner Leon Kenison, Department of Transportation at 271-3735.
- 3) The NH Joint Tourist Promotional Program will, I expect, be funded at least with \$500,000 to be matched by local Chamber of Commerce and tourists groups to promote your region. Information on this program is available from Commissioner Robb Thomson, Department of Resources and Economic Development at 271-2411.
- 4) There is approximately \$172,000 waiting to be matched by local economic development promotion dollars from local groups. Information can be obtained on this program from Director Norman Storrs, Economic Development at 271-2341.
- 5) There is about 10 million dollars waiting for applications from local governments for Community Development Block Grants to improve your local town and area. Information on how to apply can be obtained by calling Director Jeff Taylor, Office of State Planning at 271-2155.
- 6) Local towns, cities, counties and eligible organizations should be aware of the large Federal and State Surplus Distribution Programs. The state surplus distribution center is open to the public at White Farm on Clinton Street in Concord, NH on Mondays, Wednesdays and Fridays. Further information may be obtained by calling Supervisor Art Haeussler, Surplus Distribution at 271-2602.
- 7) Citizens and groups concerned with disabilities should be aware of the large number of services available from the Developmental Disabilities Council by calling Director Alan Robichaud at 271-3236.

- 8) The Department of Environmental Services covering water, sewers, air, lakes and rivers has available information and financial resources by calling Commissioner Robert Varney or Assistant Commissioner Dana Bisbee at 271-3503.
- 9) The Department of Health and Human Services including elderly, mental health, human services, public health, drug and alcohol abuse are all under Commissioner Terry Morton at 1-800-852-3345,

Our State Government is small, effective and efficient. It is amazing how many services both technical information and financial assistance is available to eligible applicants and for proposals.

Please call my office at any time. I am at your service!

Raymond S. Burton
State House - Room 207
Concord, NH 03301
Office - 603-271-3632

Raymond S. Burton,
planting forever his
handprints in cement,
during one of his visits
to Lancaster, while
"Gomer" Powell looks on.



Photo courtesy of *The Coos County Democrat*

PUBLIC WORKS

HIGHWAY DEPARTMENT:

ROAD RE-CONSTRUCTION

As we continue to upgrade roads it is apparent that it will be an unending project. With some 19 miles of paved and 21 miles of gravel when we finish improvements to our last road we will likely have to start on the first road again. To extend the life of roads it is important that proper ditching, drainage, road side vegetation maintenance and road bed requirements are diligently maintained. With the inadequacies to many roads it is difficult to make many improvements as we improve more miles of roads,

The Highway Department had a busy year repairing and improving gravel roads, cleaning catch basins & culverts. The third year of rebuilding and ditching of Mount Prospect Road has improved the road from East Whitefield Road to Wesson Road. The work will continue this year.

The road re-construction out east continued on the Gore Road, where approximately 2,500' was paved. This work will be continued until the road has been completed. Garland Road was rebuilt and paved from McGary Hill Road to Pleasant Valley Road. This will leave 4,000 feet of Garland Road that has not been re-built.

PAVING

The following streets received an asphalt pavement overlay:

- School Street to the new court house
- Garland Road - from McGary Hill to Pleasant Valley Road.

PROJECTS

Projects this year will include:

Replacement of the Martin Meadow Pond outlet Culvert.

1. Replacement of the gasoline and diesel fuel tanks (is under contract with Mill Pond Maintenance).
2. Re-building more of Gore Road.
3. Continued ditching of gravel roads.
4. Working with the Water & Sewer Departments to upgrade sewer, water, drainage and rebuild Grove Street.

WATER SYSTEM IMPROVEMENTS

The Water Treatment Facility is finally completed!! The Contractor was fired in late winter and another contractor was hired to complete the project. After hundreds of hours of negotiating with the bond company, contractors, unpaid suppliers, meetings with lawyers, asking for extensions to the compliance schedule from the NH DES and Attorney General, the project was able to be completed only four months after originally anticipated. The plant is operating in excess of the EPA's most stringent requirements. As the water gets cleaner you will notice that the chlorine test seems stronger. In fact, we are using less chlorine now than we have in the past. Our biggest problem is the size of the reservoir which provides a seven day detention time, instead of a recommended one or two days. Without sediment continuing to enter the system, the chlorine demand in the system will also decrease. It is possible to reduce the chlorine down to as low as 0.2mg/l. Currently we are adding 1.0 to 1.5 mg/l. Before the treatment facility was completed, we were adding 3 to 4 mg/l to ensure we had adequate residual (for a safety factor). We have had problems at the intake with sedimentation and icing, but we are confident that we can solve the problems.

If you have not seen the new water treatment facility (I know 95% of the citizens haven't), it is worth the trip. If you would like to tour the facility, please call the Town Office and arrange an excursion.

Water Meters

The first water bills based on water usage were sent out in the fall. A lot of people were surprised at how high their bills were. The budget had to be increased by \$127,000 just to repay the bond. If you have a high water bill and would like to find ways to reduce the amount, call me and ask about ways to conserve water. Every customer should check their system monthly. To check your system, check your toilets and faucets for leaks, look at your meter when you aren't using any water in your house. There is a small red triangle on the meter dial, every time this goes around you have used a ¼ gallon. Even a small leak can add up to a lot of money. A ¼ gallon per minute leak will cost you \$250 per year.

A new ordinance and the rate structure were adopted this summer. The Ordinance includes requirements that commercial operations follow portions of the BOCA Code (ask for a copy at the Town Office). Another provision is a substantial penalty for tampering with a meter, stealing water and not making an effort to pay bills.

Water Project

A contract was signed in the fall with P & R Excavating Service, Inc. to complete the installation of water mains on Middle Street and on Main Street from High Street to Page Hill Road. The work was started on Middle Street. Winter conditions required a project shut down in mid November near Brickyard Road. Once road bans have been lifted in the spring, work will continue. Look for delays this summer on Main Street.

A wetlands permit was filed in December to complete the cross country water main (Contract #6) this summer. Design should be completed by the end of March.

Water main design has been started for a new main to the Business Park (tank to be installed in 1998). This project will be bid and constructed this summer.

Additional EDA & RD Projects include sewer force main from the Business Park to Stockwell Road. A new sewage pump station will be constructed as part of this project. This work is anticipated to be completed this summer.

WASTEWATER

We had a rough start to the year at the main pump station. During the flooding on Canal Street river water entered the sewer system causing a massive inflow of water to the pump station. Pumps failed and breakers tripped, a motor burned out and our electricity bill tripled for two months. We over ran our pumping budget by 50%. I hope we can prevent a similar situation from occurring in the future.

Through department employees' efforts, the wastewater treatment and pumping systems are functioning quite well. We removed one pump station at the intersection of Bridge and Main Streets and upgraded the North Main pump station. Through some careful planning and close monitoring, both were paid for by the EDA Grant with no out-of-pocket costs to the tax rate or sewer users.

I designed and managed all of the above projects and the previous contracts (water meters, water treatment facility, North Road water main, Bridge Street sewer connector & North Main pump station improvement and Middle and Main Street water main replacement) allowing approximately \$500,000 to be spent on construction and infrastructure improvements instead of subcontracting project management and design. If the progress of the overall project seems slow, please keep in mind that I also work with and manage the Public Works Department, provide technical assistance and enforcement for the Planning and Zoning Boards, review and issue sign & building permits, assist the Town Manager in day-to-day issues and numerous other tasks.

A great deal of water and sewer construction will begin in the summer (EDA Project). The project will include extension of sewer to the Industrial Park and a new sewage pump station at the Industrial Park. The work is expected to be completed by the fall. We hope to have a system in place by that time so we can welcome new businesses to the Industrial Park.

A new sewer rate has gone into effect. It is based on a connection fee covering capital reserve costs and the quantity of water metered. The residences will pay their fair share, unfortunately it will be considerably more.

I wish to thank the entire Public Works Department, Town Office Crew and Pat Kelly for their selfless dedication, support, late nights, work in extreme conditions and their thrifty spending of limited dollars.

Respectfully Submitted,
Peter Kulbacki, P.E.
Assistant Town Manager/Public Works Director



Grand Opening-Ribbon Cutting Ceremony at the new water filtration plant
September 1996

Photo courtesy of *The Coos County Democrat*



**Linda Hutchins and Bruce Hartshorn
displaying some of the artwork by Jane Dow, donated by the Hartshorn family
to benefit the Weeks Library Second Century Campaign.**



**David Wall, with Donald and Donna Crane, of the Graymalkin Press,
presenting their newly-designed map of Lancaster.**

HERITAGE TRAIL COMMITTEE

The New Hampshire State Heritage Trail is a 230-mile walking path extending from the Massachusetts border to Canada. The Lancaster portion of the Trail starts at the Dalton town line on Martin Meadow Pond Road, and works its way around the western base of Prospect Mt., crossing Reed Road to Portland Street (Route 2). It continues through town, up Bunker Hill, across to the Kilkenny Railroad bed past the beaver dam and on to Page Hill Road. The Lancaster portion ends at the Northumberland line. The Trail has been surveyed; property owner right-of-ways obtained; and trail clearing accomplished by diligent Committee members and Town personnel. It was accepted by the State in 1994.

The Trail is for hiking and not intended for four-wheel ATV vehicles. Some sections will give the walker a rigorous workout. Visitors and tourists should be encouraged to experience the area's natural beauty from any one of many accessible entrances.

The Heritage Trail Committee extends our thanks to: the landowners who have continued to grant right-of-ways over their property and helped maintain sections of the trail; our town clerk's office for issuing our monthly report and the town engineer for advice and counsel; the adults and young volunteers who have generously given of their time and equipment to keep the trail distinct and walkable; Curtis Smith, our past Chairman, for spearheading the trails completion.

This year, in addition to clearing the blowdowns and ever-growing brush, we concentrated on better defining the trail by adding new and distinctive plastic Heritage Trail silver and brown markers backed by a yellow border and additional yellow plastic trail arrows. The beaver dam bridge was repaired and we super cleared the Portland Street to Reed Road portion for snowshoeing. We will try to keep the Portland Street access cleared for parking of two cars. Either way, it's a 2-hour trip and snowshoers have reported it as "just beautiful", especially after a fresh snow fall.

The Committee is a working group of people interested in maintaining this valuable town asset and promoting it's use. In 1997, in addition to the usual maintenance, we will be concentrating on the maintenance and improvement of some of the wetland areas, making them more accessible.

The Committee's monthly meetings are always open to the public, usually meeting 10 months a year in the evening at the town hall. Notice is published in the Beacon's Calendar of Events and our next meeting is scheduled for March 4, 1997, at the town hall.

The Committee welcomes people of all ages who are interested in keeping the Trail going. Information regarding the Trail and Committee can be obtained by calling the chairman at 788-4343.

Respectfully submitted for the Committee,
Robert D. Todd, Chairman

TRANSFER STATION AND RECYCLING FACILITY

The Town of Lancaster's recycling for the year of 1996 was as follows:

Non-ferrous metals.....	3 tons
FERCO-paper, plastic, cardboard & newspaper.....	286 tons
Glass.....	140 tons
Compost.....	65 tons
Shingles & wood.....	75 tons
Scrap metals.....	167 tons
Tires.....	40 tons
 TOTAL.....	 776 tons

Material shipped to Crown Vantage landfill.....1966 tons

Demolition waste shipped to North Country

Environmental Services-Bethlehem..... 234 tons

The percentage of recycling has increased to approximately 30%. We need to address additional ways to increase the recyclables. The future disposal of material in landfills will continue to increase. The community needs to increase recycling in order to keep our budget in check.

1996 was a very poor year for returns on recycling material. Basically, the bottom dropped in the recycling business. This should not deter us from a continued effort to increase our recycling material. The more material sent to the recycling center, the less it will cost the Town in landfill fees.

I would like to express my appreciation to the recycling committee members, Debbie Arsenault, Kathleen Lanzer, Abby & Hal Goolman, Hugh Simonds, Myra Emerson, Alan & Joanne Lambert, Mary Ellen Cannon, Freeman Keith, Joe Pychevicz and Jean Oleson, for their patience and work, particularly the hazardous waste recycling day. Without community volunteers and help, the Town of Lancaster would surely have a greater tax bill.

Thank you again for your cooperation and please continue to recycle.

LANCASTER POLICE DEPARTMENT

As the Lancaster Police Department looks back upon the past year, we review the types of crimes investigated. The unfortunate realization is that serious crimes continue to escalate. A serious crime requires many hours of investigation and court preparation. Though the officers must devote many hours to these investigations, they must also attend to those less serious crimes as they arise. We are aware that a victim reporting a less serious crime expects immediate response and an immediate resolution to the problem, and your police department strives to produce immediate service to all complaints.

Oftentimes a citizen has information about a crime but is reluctant to get involved. Therefore, they never provide this information to the police department. We encourage you to talk with an officer when you believe that you have information. Oftentimes you would not have to become involved and the information you provide could solve a case for us.

A parent's task of raising a child today is complicated by many influences that were unheard of a few years ago. The police department provides answers to many of these problems and encourages parents to seek our assistance. The earlier a parent takes action in dealing with a child's problem, the greater the chance that the problem can be corrected.

The police department is involved with Lancaster's KidsCount Program and assists with organizing the different programs within KidsCount. We feel that it is important that a child feel at ease when talking with a police officer. Interacting with the kids during these programs enables the children to feel at ease.

During the upcoming year the Lancaster Police Department plans to organize a Police Explorer Program for our youths. Adults interested in assisting with this program, or those wishing to know more about it should stop at the police station and inquire.

The Lancaster Police Department wishes to thank all of the people who assisted us throughout the year.

Respectfully submitted,
Edward Samson, Chief of Police

MEMBERS OF THE LANCASTER POLICE DEPARTMENT

CHIEF EDWARD SAMSON
SERGEANT ERIC LOUGEE
CORPORAL CHRISTOPHER ST.CYR
OFFICER PAUL HOOD
OFFICER MYRON CROSSLEY
OFFICER MARCEL PLATT

SPECIAL POLICE OFFICERS

MARTIN DRISCOLL
LEO ENOS

CHARLES HUNTINGTON
PATRICK CARR
WILLIAM THOMPSON

DAVID STICKNEY
WENDY HOUGHTON

CRIMINAL OFFENSES

Animal	290
Assault	57
Bad Check	82
Burglary	26
Criminal Trespass	15
Prowler	08
Harassment	22
Domestic Violence	107
Untimely Death	02
Theft	85
Drugs	37
Sexual Assault	18
Possession of Alcohol	31
Public Intoxication	18
Family Abuse/Neglect	47
Warrants Served	73
Forgery/Fraud	14
Resisting Arrest	02
Reckless Conduct	03
Shoplifting	27
Possession Firearm	03
Criminal Mischief	58
Disorderly Conduct	36
Fugitive from Justice	02
Hindering Apprehension	04
Breach of Peace	480
Miscellaneous	145
Criminal Threatening	21
Stalking	06

ACCIDENTS - 166

Damage over \$1000.00	95
Damage Under \$1000.00	73
Accidents with Injury	22
Fatals	00
Involving Animals	14
Hit and Run	15
Pedestrian	01

MOTOR VEHICLE OFFENSES

Driving While Intoxicated	55
Speeding	430
Unregistered Vehicle	33
Non-Inspection	29
Stop Sign/Yield	64
Driving After Suspension	16
Following Too Close	12
Conduct After An Accident	04
Operating without License	11
Misuse of Plates	10
Improper Operation	84
Reckless Operation	12
Improper Passing on Right	34
Yellow Line	48
Disobeying Police Officer	03
Defective Equipment	318
Parking Violations	150
Child Restraint	13
Open Container	14
Littering	03
Disorderly Conduct M/V	16
Failure to Display Reg.	10
Failure to Dim Lights	14
Improper Turning	34
No Fuel Permit	08

MISCELLANEOUS ACTIVITIES

Motor Vehicle Warnings	637
Assist Motorist	216
Alarms Answered	142
Doors/Windows Opened	41
Assist Other Police	379
Breath/Blood Tests	60
Relays	49
Fires	18
Assist Other Agencies	1259
Missing Persons	15

LANCASTER EMERGENCY MEDICAL SERVICES

This year brought about a lot of change with the addition of a full-time Director. The ambulance service had gone through many changes since its inception in 1970. It started out as an all volunteer organization, then over time made the step up to being a call department. At the beginning of 1996, it was decided that a full-time Director was needed to make the service function more efficiently and to become more organized as staffing was becoming an issue and there were many changes in health care taking place nationally. A committee was formed to interview qualified applicants and out of that process, I was lucky enough to be chosen.

We have grown as a team over the past year as we have strived to increase our level of training and services provided to the community and still be able to operate within our budget. The dedicated members, who volunteer approximately 17,520 man hours at a minimum each year to provide ambulance coverage at no cost to the community, deserve a big THANK YOU from me and the members of the communities they serve. Members are currently compensated for their time only when out on a call or attending monthly meetings. In 1996 members were offered seventy-two hours of continuing education to keep their skills sharp and to learn new ones.

In 1996 we also purchased new electronic billing software to streamline our billing for services rendered. We currently are using SweetSoft which allows us to submit patient claims to Medicare and NH Medicaid electronically over the phone. By doing this it saves Joyce McGee, our billing clerk, an immense amount of time. Statements can be generated off from the computer in short order and receivables can be recorded much quicker. We can also use this program to run many different types of reports to assist us in doing quality assurance checks on response to incidents and patient care.

The 1996 budget was based on doing 483 runs; as it turned out, we did a grand total of 700 for the year. This was the most runs ever done by the service. A large part of these runs can be attributed to an increase in transfer work. Patients stay in the hospital for shorter periods of time now and are sent home much sooner, usually by ambulance. One other reason is because HMOs move patients to other facilities to see specialists who represent their company. The other main reason is a result of other area ambulance services providing emergency ambulance coverage only and not providing transfer services. It is our intent to provide the highest level of care possible at the most affordable price and not incur any costs over and above our actual revenues.

Please take a moment to review the list of members of Lancaster Emergency Medical Services. If you see one of these people, take a moment to say "THANKS" if you will. It is always well appreciated. Also, please find included several charts and graphs showing run volume and types of calls answered in 1996. In conclusion, we hope everybody is satisfied with the services we provide and comments and suggestions are always welcome.

Respectfully submitted,

Thomas W. Blanchette
Director Lancaster EMS

LANCASTER EMS MEMBERS

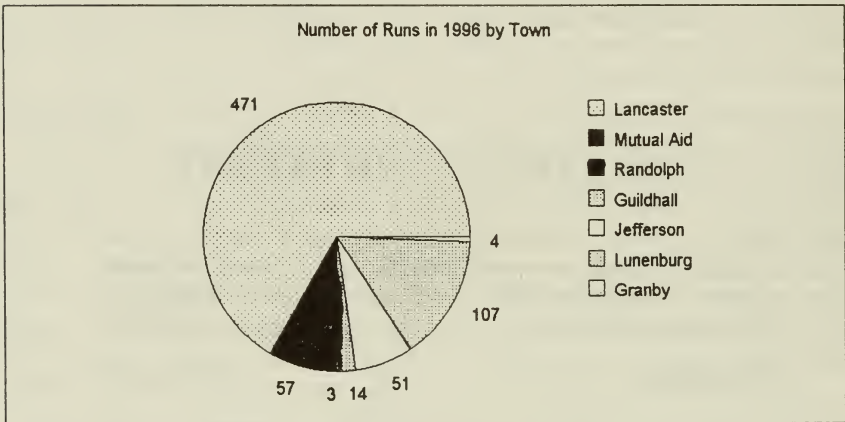
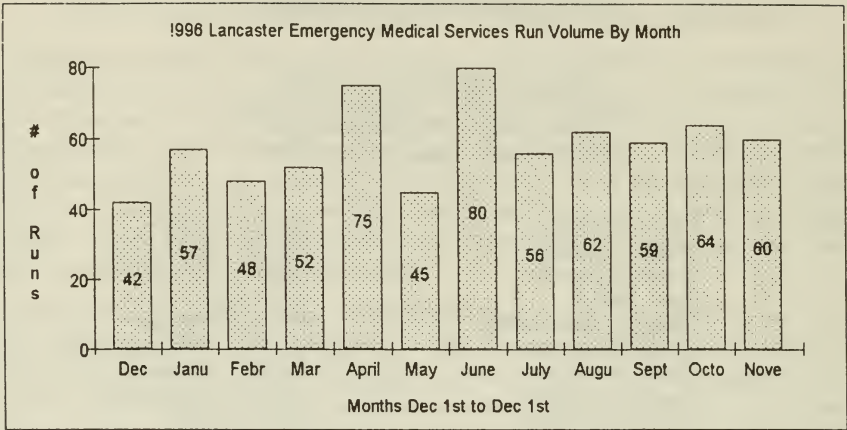
Thomas Blanchette - Director
Jennifer Frenette - Assistant Director
Steve Jones - Training Officer
David Flynn - Equipment Officer

Chris Aldrich
Roger Aldrich
Kevin Anderson
Tom Baird
Charity Blanchette
Doug Blanchette
Chris Bradford
Frank Brundle
Jennifer Burke
Randy Chauvette
Roger Chauvette
Steve Colby
Mike Connors
Mike Currier
Larry Coulter
Kimberly Covey
Joseph Elgosin
Donna Frizzell
Troy Germain

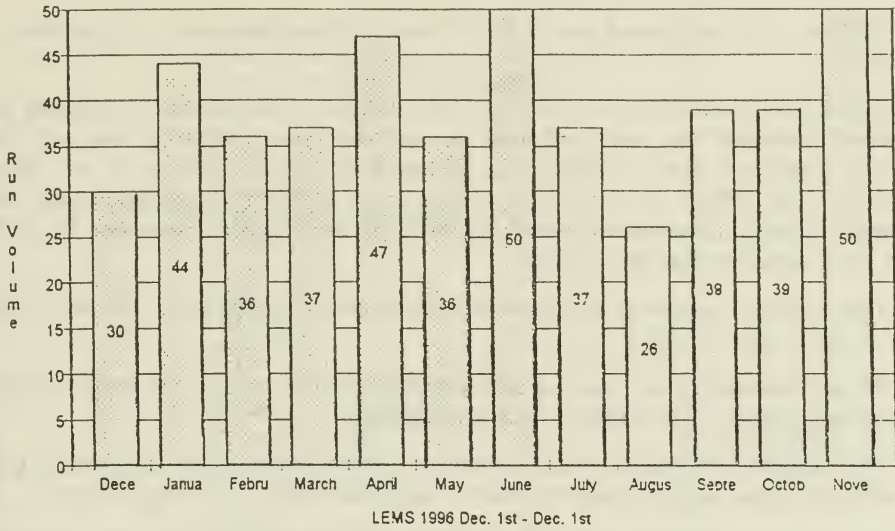
Blake Janney
Shirley Kenison
Babben Kulbacki
Alan Lambert
Chuck Lockhart
Edward McLean
Harold Mundell
Judi Parrish
Marcel Platt
Robert Platt
Mike Powell
Gary Rexford
Rita Richardson
Brenda Ruggles
Sharron Ruggles
Adam Smith
Ian Tenney
Ronald Wert
Sandy Wheeler

1996 AMBULANCE REPORT

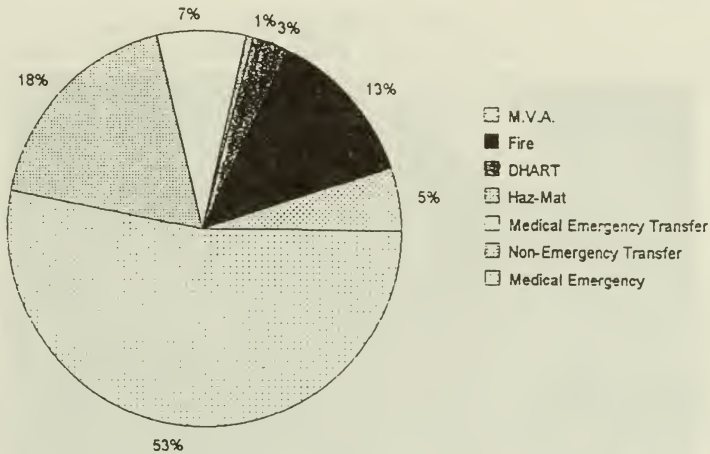
Uncollected Balance as of 12/31/95	\$ 38,234.86
Claims Processed in 1996	148,407.16
Town Appropriation	<u>11,500.00</u>
 Total Debits	 \$198,142.02
 Town Reimbursements	 \$ 11,210.00
Paid Claims Collected	134,332.38
Cancelled Claims	15,261.55
Uncollected as of 12/31/96	<u>37,338.09</u>
 Total Credits	 \$198,142.02



of Lancaster Runs by Month 1996



Percentages of Types of Runs in Lancaster



FIRE DEPARTMENT

Another year has passed and a lot of changes have been made in the Town of Lancaster.

The fire on Main Street on June 10, 1996, was the biggest fire of the decade that the Town of Lancaster has seen (and hope to never see again). This fire not only took four major businesses out of commission, it also took some of the spirit out of our community. But I feel we are slowly coming back to being a stronger and wiser community. The Fire Department would like to thank the people of Lancaster for all the support we received during the disaster.

This year the number of fire calls were up some from last year. We had 75 fire calls, plus the Main Street fire.

We are continuing our training with meetings twice a month and some are going on to continue education in a higher field in firefighting.

The Mutual Aid System, which consists of fifteen surrounding departments, has been getting stronger and working together to suppress some of the bigger fires.

The changing of times make the Volunteer Fire Department a time consuming career. Years ago the firefighters extinguished the fire and went home. As the times change, fighting fires becomes a small part of the services. The paper trail is the biggest time consuming procedure. Second is the inspection of businesses and structures, and reports to the State.

Respectfully submitted,
Michael J. Currier, Fire Chief



Main Street Fire, June 10, 1996
Photo courtesy of *The Coos County Democrat*

SUMMARY OF FIRES

Auto Accidents	2	
Auto Fires	3	
Carbon Monoxide Investigations	7	
Chimney Fires	10	
Training Drills	2	
Electrical Fires	3	
False Alarms	8	
Fire Alarm Activations	3	
Forest Fires	1	
Grass Fires	1	
Odor Investigations	2	
Oil Spills	2	
Pole Fires	1	
Below Surface Rescue	1	
Smoke Investigations	3	
Structure Fires	25	(18 Mutual Aid Calls)
Tractor Fires	1	
Wood Pile Fires	1	
Total	75	

LANCASTER FIRE DEPARTMENT

Officers and Firemen

Chief Michael Currier
 Deputy Chief Thomas Flynn
 Assistant Chief David Bennett
 Assistant Chief David Fuller
 Captain Samuel Evans
 Captain Randy Flynn
 Lieutenant Merlyn Baker
 Lieutenant Daniel King
 Clerk Michael Nadeau

Frank Brundle, Sr.
 Alan Cormier
 Dennis Donnelly, Jr.
 Roger Emery, Jr.
 Dana Flynn
 David Flynn
 Dean Flynn
 Shawn Grover

Donald LaPlante
 Thomas Mosher
 Dennis Patnoe
 Robert Platt
 Lawrence Powell
 Michael Powell
 Stanley Remick

Randall Rexford
 Leon Rideout
 Tomas Scullen
 Harold White
 Ronald White
 Kevin Whiting
 Christopher Wood



STATE OF NEW HAMPSHIRE
DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT
DIVISION of FORESTS and LANDS
172 Pembroke Road P.O. Box 1856 Concord, New Hampshire 03302-1856

ROBB R. THOMSON
Commissioner

603-271-2214
FAX: 603-271-2629

JOHN E. SARGENT
Director

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST
RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing any open burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the N.H. Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws please call our office at 271-2217.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments.

1996 FIRE STATISTICS

(Cost Shared)

FIRES REPORTED BY COUNTY

Belknap	06
Carroll	07
Cheshire	13
Coos	10
Grafton	12
Hillsborough	19
Merrimack	14
Rockingham	15
Strafford	05
Sullivan	06

TOTAL FIRES 107

CAUSES OF FIRES REPORTED

Smoking	05
Debris Burning	34
Campfire	16
Power Line	04
Railroad	02
Equipment Use	01
Lightning	02
Children	22
OHRV	01
Miscellaneous	20

"REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

Richard C. Belmore
Forest Ranger

Michael Currier
Forest Fire Warden



Forest Protection (603) 271-2217
Forest Management (603) 271-3456

Land Management (603) 271-3456
Information & Planning (603) 271-3457

LANCASTER MUNICIPAL CEMETERIES REPORT

We, the undersigned Trustees of the Lancaster Municipal Cemeteries, present to you, the citizens of the Town of Lancaster, our annual report for your review:

We feel that this past year was another good year for us. With the exception of some limbs blowing down, the care of the cemeteries ran smoothly. We only feel that this is being done under the watchful eye of our Superintendent Dana Nason and his crew. They are always there sharing information and answering questions in a caring way, which is a great help especially if those asking are having a difficult time in dealing with the loss of a loved one. We have received many wonderful comments on their care and concern. Thank you.

People continue to come in and do little things to help, such as weeding or just picking up trash that sometimes blows around. We call them our unsung heroes.

We are continuing to do small repairs in and around the areas, as well as setting aside monies for larger projects - mainly repairing some of the roadways, particularly on the back side of the Summer Street Cemetery.

A special thank you to Jim Savage and his road crew for their help this past winter as we needed to open up the cemetery - and wouldn't you know it - it was during the only major snowstorm we had. They were right there and we had no delays.

For new people who have moved into town, the Lancaster Municipal Cemetery Committee is comprised of three people and they are held responsible for the budget and upkeep of six cemeteries in the Town of Lancaster. They are Summer Street Cemetery (at the end of Col. Town field and Cemetery St.), the Wilder Cemetery (on Main Street, on the hill between the Methodist and Christian Science Churches), #10 Cemetery (located down on Martin Meadow Pond Road), Marden Cemetery (located on the North Road beside the Edwin and Brenda Bray residence), a one-person lot located down on South Lancaster Road, and the Wentworth Family plot on Pleasant Valley Road.

We had 21 regular burials and 9 cremation burials this year.

If there are any comments that you would like to make or any problems that arise, please contact any one of us and we will do our best to take care of it (we are willing to listen - be it bad or good).

Respectfully submitted,
Sandra E. Doolan
Debbie Arsenault
Joyce C. White



Architect's model of the completed new structure

WILLIAM D. WEEKS MEMORIAL LIBRARY

ANNUAL REPORT

The major activities at the library during 1996 centered around the Second Century Campaign which was initiated by the library's Fundraising Committee in June. A handsome brochure was prepared and mailed to 2500 people. A model of the proposed addition was put on display in the library. Members of the committee submitted more than 20 grant proposals to foundations and have some ten more in process. Local pledges totaling \$150,000 have been received from 222 individuals and organizations, and new pledges continue to come in.

The enlarged library will meet federal codes for accessibility, adequately shelve the current collection, and provide for collection growth. Books now shelved on top of other books, in cartons on the floor, and in bags in the aisles will be moved to proper shelving. Electrical wiring in the new space will provide for the computers needed to access the Internet and other CD-ROM materials. The plans are exciting! Anyone who has not been into the library recently is invited to view the model and tour the building.

During 1996 the library's circulation continued to rise, and the number of registered borrowers increased to 3800, a 10% increase in one year. The book collection, although weeded regularly, still grows at the rate of more than 1,000 books a year. The number of books on tape increased to the point that a special rack had to be purchased for them. Donations of books, magazines, and books on tape are always encouraged, and recommendations of book titles and programs for the library are appreciated.

The library, with its more than 30,000 items free to all Lancaster residents, is still the best bargain in town.

LANCASTER CONSERVATION COMMISSION

The Conservation Commission is delighted to report that with the start of school in September came the start of the long-awaited Elm project. Initiated by the Commission and paid for with the Town's Dow Tree Fund, the Elm Project is now in the capable and enthusiastic hands of Leslie Seppala's fifth grade science class.

The school has established a nursery in which ten disease-resistant Liberty Elms will be planted each year for five years. For the next five years and thereafter, contingent on the success of the program, Ms. Seppala's fifth grade class will receive ten saplings from the Elm Research Institute in Harrisville, NH. After caring for the trees for four years, the graduating eighth graders will plant the young elms in carefully selected sites around the community.

We, on the Commission, are very grateful for the participation of these youngsters in this worthwhile undertaking and we look forward to the time we can once again see our still-handsome Main Street graced with these elegant trees!

Additionally, it is the task of the Conservation Commission to review wetland permits, monitor conservation easements and work with other town committees to address such issues as the application of "sludge" and aerial herbicides and pesticides. Some of these items have been addressed while others remain sufficiently complex to challenge us for the foreseeable future.

Please join us at our meetings on the second Wednesday of each month. We would like to hear your concerns and opinions, for it is these which can guide us in the sometimes difficult and often important matters.

Respectfully Submitted by,
Lucy K. Wyman
Acting Chair

PLANNING

The Lancaster Planning Board meets on the second Tuesday of each month, beginning at 7:30 P.M. in the Town Hall Auditorium (first floor) and other times as required. The hearings are open to the public. Public meeting notices for each meeting are published in the Coos County Democrat ten to fifteen days before each meeting.

The Board held hearings on the following:

5 - lot line adjustments

Bruce Savage & Alan Forbes- Grange Road.
Bruce Savage & Alan Forbes- North Road.
Raymond Griffin - Kilkenny Street
Michael & Elaine Gainer - Cecile Dubois - Grandview Drive
Lawrence Gates & Mary Wainwright - North Road.

1 - Cutting of Trees or Disturbing a Stone Wall on a Scenic Road

Ron Bakios - Gore Road

1 - two lot subdivision

Philip & Nancy Page - lots fronting on North Main Street.

9 - site plan reviews

Irving Oil - application withdrawn
Lancaster Play & Learn Center - expansion of existing child care center, 3 Cemetery Street
B & T General Repair & Welding - expansion of repair & welding garage, Route 2 East.
Bailey's Shared Home - expansion of existing assisted living home 18 Prospect Street.
Larissa Cassidy - beauty shop - 28 Kilkenny Street.
New Hampshire Cooks - cooperative commercial kitchen & Micro Business Incubator, 18 Middle Street.
Riff's Flower Shop - expansion of shop, parking and including a future coffee and dessert shop.
Brian & Sylvia Ball - mini-mart deli & minor auto repair shop, Summer Street.
Furniture Restoration - furniture restoration business, relocated from the North Road, 194 Main Street.

2 - Building Permit in the Flood Plain

Alexis Moser - renovations to Thompson Building for future development.
Happy Star - interior renovations to existing restaurant.

The Board proposed a change to the sign portion of the Zoning Ordinance to allow for a special exception for signs larger than allowed up to the largest grandfathered sign of a business on a road with a similar speed limit, zoning district and similar use. The proposed amendment was adopted, Zoning Board Approval is required.

Land owners planning to subdivide are reminded that approval of the subdivision is required before sale. Site plan review is also required for the construction, exterior alteration, relocation, expansion, occupancy, or change in use of any commercial building. Violations will be handled differently than in the past. The enforcement in the past could only be through Superior Court, which is very costly. Now there is the option of a "Land Use Citation". This goes to District Court and is up to \$100 per violation for each day that the violation exists.

ZONING

There was a total of 46 building permits for new buildings, additions, decks, and all other: five for new residential property, seven for garages or outbuildings, 25 for additions and renovations, three for new commercial buildings, seven for additions to commercial buildings, and five for commercial renovations. A summary of the permits issued and the estimated values are listed below:

Permits Issued	Estimated Costs
2 Agricultural	\$ 8,400
6 Commercial Renovation	\$ 157,732
5 Single Family Residential Living Units	\$ 250,000
20 Residential Additions and Alterations	<u>\$ 211,700</u>
 TOTAL VALUE	 \$ 627,832

NOTE: Building Permits are required for all construction which adds square footage, any modifications of an existing building in the flood plain totaling more than \$1,000 and all other construction greater than \$2,500 in value.

The Zoning Board of Adjustment held five hearings for variances and special exceptions. At those hearings, one case appeal for a variance was granted and one was denied. There were two appeals for special exceptions, both were granted. There was an appeal of an Administrative decision which was granted and the Zoning Officer was overturned.

The Variances granted are as follows:

Tina & Wayne Rexford - erection of a barn closer than set backs allowed.

The Special Exception granted are as follows:

White Mountain Regional School District - the construction a sign larger than allowed.

Anne & Bernard Choquette - the construction of a sign larger than allowed.

Appeal of an Administrative Decision

Crossroads Truck Stop, Inc. - overturned Zoning Officers Decision that Irving Oil Corporation - proposed fast-food restaurant, gasoline filling station and convenience store Tax Map P4, Lots 56, 57 & 58, does not conform to the intentions of the Zoning Ordinance for Commercial Zone on Main Street.

The Zoning Board of Adjustment meets on the last Wednesday of each month when required, beginning at 7 P.M. in the Town Hall Auditorium and other times as may be required. The hearings are open to the public and are noticed (at least five days prior) in the Coos County Democrat.

Peter Kulbacki, P.E. is available at the municipal office in the Town Hall to accept applications, review proposals, provide assistance with building permit applications, appeals to the ZBA, questions on the water and wastewater systems, roads and drainage. He attends regular meetings and is the technical advisor of the Planning Board, and the Zoning Board of Adjustment.

NORTH COUNTRY COUNCIL 1996 ANNUAL REPORT

This has been a very busy year at the Council. We completed 53 local and regional projects and were directly responsible for the investment of \$7.0 million in local infrastructure projects by federal or state funding sources. In cooperation with the NH Department of Transportation, the Council was involved in the development and implementation of \$16.5 million of transportation projects on the Ten Year Transportation Improvement Program (TIP). NCC was called upon many times each day to provide local technical advice, be "on call" for our members, respond to questions or provide guidance to land use boards, development corporations, boards of selectmen, chambers of commerce and civic groups. There are over 300 of these local bodies in the region and this last year saw us interacting with most of them at least once and many of them on numerous occasions. In addition, we convened numerous meetings, hearings and informational sessions on regional environmental, regulatory, development, permitting and public policy issues. Similarly, we provided advice, technical assistance and guidance on a weekly basis to businesses, public agencies and non-profit corporations. This last year, we responded to more than 200 requests for data, direction and advice from a very diverse mix of businesses, agencies and organizations. Beyond these requests, we have continued to maintain a regular dialogue with those state agencies that depend on us for a "linkage" to the communities of the North Country.

A new beginning for the Council was the opening of the North Country Council Development Center, located at the historic Rocks Estate in Bethlehem. The Center is the site of NCC's offices, the offices of the NH State Library and the North Country Arts Alliance. This next year will see the addition of another four tenants in spaces that will be ready for occupancy in the summer of 1997. Equally important to its function as a home for all these and other important regional resources, the Center will function as a research/demonstration site, partnership facilitator, conference center, source of market information and communication vehicle for the North Country of New Hampshire.

During 1996, the Center hosted teams of planners from the Netherlands, Central America, the Caribbean, and Eastern Europe. Through these meetings we have gained a mutual understanding of the planning and development challenges we face as a world community. More specifically, these visits have provided us with an opportunity to learn new approaches to conserve resources and foster appropriate development, as well as make many new friends.

This year has been a watershed year for the Council. We have enhanced our staff capacity; we have undergone significant internal strengthening and we have restructured and reorganized, all in an effort to respond to regional need. Our goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,

Preston S. Gilbert
Executive Director



Original sign from Lancaster High School and Academy - discovered on school building before it was recently demolished to make way for the new Coos County Judicial Center. Sign is presently stored at Lancaster Historical Society.



Cruise Night, 1996

Photos courtesy of *The Coos County Democrat*

LANCASTER CHAMBER OF COMMERCE

1996 IN REVIEW

1996 was a good year for the Chamber. We finalized our revisions to our by-laws to bring them up-to-date with what we were doing. One revision being our name change from the Lancaster Chamber of Commerce to the Lancaster Regional Chamber of Commerce. We have been working on this regional concept for a few years and have had some member businesses from Jefferson, Whitefield and Groveton. Our goal was to join together businesses from Lancaster, Jefferson, Whitefield, Groveton, Dalton and even Lunenburg and Guildhall to increase our treasury enough to be able to hire a Chamber Coordinator. A paid Chamber Coordinator would have more time to promote our area and do the things necessary to help support the businesses already established in our towns and to make new businesses want to come to our towns.

After the decision to forge ahead with our Regional Chamber under the leadership of our past President, Patsy Pilgrim, we requested the names and addresses of all the registered businesses from each town and did a mass mailing inviting them to join us. We did get some response from our efforts--not what we had hoped for, but we felt it was good to let them know we were here and perhaps we would get more memberships in the future.

Our major fund raisers are our Street Fair in August and Olde Tyme Christmas, usually the first weekend in December. Both of these events were very successful this year. The weather cooperated for both events.

In October, we decided it was time to go ahead with our plan to hire a coordinator. We felt we could only afford a part-time position, as an independent contractor, at this time. We placed an ad and received resumes from two very good candidates. After interviewing both and some deliberation, we decided on JoAnne Cassady. JoAnne had just opened her own business as a real estate broker/property manager, with her office in the Monahan Block located diagonally across the street from the Town Office. She was willing to use her office for the Chamber business, which was definitely a plus. She has already brought three new businesses into our membership (as of 12/31/96) and is very enthusiastic about the job. As the 1996 President, I am very pleased we were able to accomplish this goal.

I wish to give much thanks to the Town Office for all their help in selling our sweatshirts, t-shirts, bricks, etc. This has also helped to bring our treasury up to where we felt we could hire our coordinator.

I feel confident that 1997 will show great improvement in our Chamber, due to JoAnne's efforts, and I feel good about passing on the gavel to my successor.

Respectfully submitted,

JoAnne Emerson, President



**Lancaster resident, Gretchen Durgin, Miss New Hampshire,
with her parents, Penny and William Durgin,
and Raymond S. Burton, during her
send-off party to the Miss USA pageant**

**Joanne Cassady, newly-appointed
Coordinator for the Lancaster
Regional Chamber of Commerce**



Photos courtesy of *The Coos County Democrat*

TOWN CLERK'S REPORT

Registration of Motor Vehicles

Motor Vehicle Permit Fees Collected	\$ 319,311.00
Municipal Agent Fees Collected	7,402.00
Motor Vehicle Waste Fees	<u>10,005.00</u>
Total Collected	\$ 336,718.00

Dog Licenses \$ 4,345.00

Town Record Fees

Automobile Title Applications	1,442.00
Certified Copies of Vital Records	6,492.00
Filing, Terminating, & Searching UCC'S	3,410.25
Marriage Intentions	1,395.00
Recording Fees and Tax Liens	385.00
Licenses and Fees	<u>398.55</u>
Total Collected	\$ 13,522.80

Total Remitted to Treasurer \$ 354,585.80
=====

Respectfully submitted,

Jean E. Oleson, Town Clerk



Peter Kulbacki and Tim Bilodeau take the first drink
of water from the new Water Filtration Plant

BIRTHS IN THE TOWN OF LANCASTER TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name (Maiden) of Mother
Feb. 05	Keelin Gayle	John Edward Lane, Jr.	Lori Leigh Kidder
Feb. 20	Joseph Michael	Darren Joseph Williams	Diane Marie Deresendes
May 04	Morgan Rae	Frederick Francis Clauss	Ellie Mae Brown
May 23	Kody Brett	Brett Richard Carlson	Kathy Anne Wesson
June 05	Blake Michael	Ronald John Desilets	Angelina Rose Platt
June 07	Camille Alexander	Wayne Frenette	Tricia Marie Hall
July 31	Abigail Helen	Jason Conrad Desrochers	Tina Marie Powell
Aug. 09	Jason Thomas	David Laurence Currier	Janice Marie Lanpher
Sept.21	Jason Christopher, Jr.	Jason Christopher Ball	Carol Rose Chase
Oct. 02	Danielle Dana	Daniel Wayne Chancey	Susan Ann Caouette
Oct. 10	Spencer Hunter	Peter Earl Kulbacki	Babben Ruthann West
Oct. 13	Breanna Rian	Jamie Dawson Kenison	Sarah Jane Ward
Nov. 03	Katherine Elizabeth	Joseph Thomas Keenan	Melissa Davis Hough
Nov. 19	Kyle AJ	Mario Joseph Audit	Susan Carol Rexford
Dec. 01	Chelsey Lee	Frank David Correll	Victoria Beth Wheeler

BIRTHS IN OTHER TOWNS TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name (Maiden) of Mother
Mar. 08	Joseph Paul	Dennis Paul Couture	Pamela Andrew Wilk
Jun. 10	Madison Lee	Thomas Wayne Blanchette	Charity Michael Baker
Nov. 27	Jacques Maurice	Gregory Francis Nadeau	Rebecca Susan Pearson
Dec. 30	Caroline Elizabeth	Michael Hugh Foster	Lori Ann Lohr

MARRIAGES REGISTERED IN THE TOWN OF LANCASTER FOR THE YEAR ENDING DECEMBER 31, 1996

Date	Name & Residence of Groom	Surname & Residence of Bride
<u>Jan</u> 06	John William Shontell Gilman, VT	Jeannette Blanche Lyons Gilman, VT
<u>Feb</u> 14	Mark Darrell Hakansson Lancaster, NH	Lola Joann King Lancaster, NH
<u>Mar</u> 11	Robert John Goldhammer Lancaster, NH	Eleanor Jean Rossi Lancaster, NH
16	Donald Bruce Jacobs Lancaster, NH	Shannon Marie Turgeon Lancaster, NH
<u>Apr</u> 27	Scott Alan Haas Lancaster, NH	Tricia Esther Ellingwood Lancaster, NH
<u>May</u> 04	Sean Ellsworth Bean Lancaster, NH	Tammy Anne McLaughlin Lancaster, NH
11	Ricky Allen McCulloch Lancaster, NH	Lorelee Ann Wetherbee Lancaster, NH
<u>June</u> 30	Benjamin McDowell Southworth Chicago, IL	Kirsten Winther Scobie Chicago, IL
<u>July</u> 06	Derrick Glenn Williams Lunenburg, VT	Liberty Jean Morin Lancaster, NH
20	Kevin Bruce Sargent, Jr. Lancaster, NH	Susan Lyse Brown Lancaster, NH
20	Eric Todd Landry Lancaster, NH	Carey Lynn Brundle Lancaster, NH
<u>Aug</u> 10	John Albert McCann Shelburne, VT	Katherine Anne Rowe Shelburne, VT
17	George Fredrick Tomms Wallingford, CT	Della Rae LaPointe Lancaster, NH
17	Daniel Raymond LaPointe Lancaster, NH	Jennifer Marie LaCasse Lancaster, NH
24	Keith Charles Duplisea Clarksburg, MA	Cynthia Marie Ames North Adams, MA

MARRIAGES

Date	Name & Residence of Groom	Surname & Residence of Bride
<u>Aug</u> 24	Thomas Martin Scullen III Lancaster, NH	Debbie Lyn Coulter Lancaster, NH
31	Thomas Michael Culver Lancaster, NH	Jo Ann Pasciscia Lancaster, NH
31	Maurice Bertrant Desaindes Lancaster, NH	Cynthia Jane Savage Lancaster, NH
<u>Sept</u> 07	Daniel Mark Kenison Lancaster, NH	Angela Lee Brooks Lancaster, NH
14	Bruce Hutchings Newton, MA	Betsy Ann Blacher Newton, MA
14	Robert William Christie Lancaster, NH	Constance Chenoweth Kenney Lancaster, NH
14	Shayne Henry Dion Lancaster, NH	Kelley Jo Wesson Lancaster, NH
21	Christopher Erich Nelson Lancaster, NH	Tracey Elizabeth Ingerson Lancaster, NH
28	Richard Allie Eastman West Palm Beach, FL	Sharon Shreiner Haveard West Palm Beach, FL
28	David Oriel Falkenham Lancaster, NH	Johanna Brothers Whitefield, NH
28	Bruce Thomas Hicks Lancaster, NH	Sheila Morin Whitefield, NH
<u>Oct</u> 08	Stephen Manuel Crespo Lancaster, NH	Karen Lynn Rice Nova Scotia, Canada
12	Michael Allen Bastian Lancaster, NH	Joelle Marie Rooney Lancaster, NH
26	Shawn Eric McLeod Lancaster, NH	Kristi Lyn Rexford Lancaster, NH
<u>Nov.</u> 30	Keith Andrew Kopp Lancaster, NH	Amy Lynn Olsen Lancaster, NH

DEATHS REGISTERED IN LANCASTER FOR THE YEAR ENDING DEC. 31, 1996

Date of Death	Name of Deceased	Name of Father	Maiden Name of Mother
Jan.			
03	George Alexander Smith	George H. Smith	Marie Rivers
08	Nellie Eliza Landry	Samuel Stone	Margaret Hall
08	John Harold Nadeau	John Nadeau	Mary Sheridan
09	Hazel T. Lewis	Frank Kinne	Emily Smith
12	Franklin Joseph Beaton	Joseph Beaton	Celia Wilson
14	John L. Reny	John Reny	Alys Johnson
20	Arthur A. Lambert	Joseph Lambert	Delphine M. Breton
22	Arthur E. Corrigan	Arthur J. Corrigan	Delia Brooks
25	Robert Joseph Beliveau	Ernest Beliveau	Lillian Faye
29	Jeannette Rita Davenport	Alfred Demers	Louisia Lemieux
Feb.			
05	Mildred Elizabeth Baines	Edward O'Reilly	Esther Hindle
06	Phyllis Blanch Gray	Leon Smith	Hazel Brown
08	Rose Alma Carrier	Louie Fillion	Katherine Bilodeau
09	William Calder Crawford	Harold Calder Crawford	Frieda Berry
15	Charlotte Stuart Pond	Guilford M. Stuart	Clara H. Haywood
15	Ellen Fay Hartshorn	Clement R. Blood	Edna A. Joslin
19	Rose A. Frechette	Delphis Parent	Marie Gagne
20	Clayton B. Bishop Sr.	Elmer B. Bishop	Gladys Carpenter
21	Randy Francis Hickey	James A. Hickey	Grace I. Aubrey
March			
12	Evelyn Wagner	Irving J. Moffett	Josephine H. Hayes
13	Irma Auroe Gardiner	Joseph Dupuis	Elmia Demars
16	Thomas Roland Fratus	Thomas A. Fratus	Rita A. Bazin
16	Sally Victoria Greer	Freddie L. Parker	Pearl Peterson
18	Arthur James Lewis III	Arthur James Lewis II	Edna Burton
28	Roy Merville Sias	Homer Israel Sias	Ruth Mary Hawkins
30	Loretta M. Stahl	Henry Noel	Odilie Vachon
April			
02	Marguerite C. Porter	George F. Craggy	Althea Barnet
18	Harold Francis Richard Sr.	William Richard	Elizabeth Smith
18	James Bishop Fitch	William S. Fitch	Annie Mason
19	Willard A. Stoughton	James Stoughton	Lottie Aldrich
19	Rosario Thomas Dupont	John Dupont	Roseann Binette
22	Adrienne Marie Belanger	Leon Duchesneau	Aurelie Lacroix
27	Doris Ruby Savage	Joseph Lacroix	Carrie Deyette

DEATHS

Date of

Death	Name of Deceased	Name of Father	Maiden Name of Mother
May			
06	Geraldine Helen Woods	Frank R. Young Sr.	Ida Danadeau
11	Mabel Frances Richardson	Thaddeus Lowe	Frances Hinds Jenkins
11	Annie L. Russell	Exavier Laroche	Josephine Droceau
18	Paul Joseph Paquin	Aime Paquin	Antoinette Bretton
31	Gertrude Marie Shannon	Remi L. Marquis	Denise M. Cloutier
June			
02	Edward H. Baker	Wilbur H. Baker	Martha Buck
03	Paul Pelletier Jr.	Paul Pellitier Sr.	Angie Wiles
09	Richard W. Stevens	Rosco Stevens	Bessie Blakeslee
17	Fred Walter Gould	Arthur Walter Gould	Ethel May Hodge
18	Viola Ruth Kimball	Willie J. Danforth	Mary Jane Felch
23	Frederick Wainwright	Maurice Wainwright	Osta Hansen
24	Philip Henry Kelley	John N. Kelley	Sarah Pickford
28	Reta Jennie Beaton	John Newell	Gertrude Hayes
July			
02	Joseph Paul Theodore Leger	Fernand Leger	Helen Brough
03	Catherine B. Symmes	Lowell R. Burch	Katherine Wilmerding
09	Irmgard Elizabeth Lewis	Unknown Kiessling	Unknown
16	Mildred Phyllis Kimball	John Alfred Archibald	Henrietta Shores
19	Kevin George Ostler	Donald W. Ostler	Gertrude I. Foote
26	Clarice Marie Strauss	Milton C. Smith	Zelia Beatrice Patten
30	Virginia May Amadon	Howard Butcher	Ethel Rendle
Aug.			
08	Evelyn G. McLaughlin	Melvin A. Gray	Fanny Colby
08	Glen Elwin Brown	George Brown	Hattie Sarah Ellingwood
14	Ruth Louise Willey	Benjamin Vinton	Alice Gilchrist
14	Irene Smith	Elwood Marco	Gertrude Marco
19	Raymond Vernon Hartshorn	Raymond M. Hartshorn	Mae Wood
21	Burton Ernest Blood	William Blood	Agnes Quebec
22	Marion Frances Stevens	Grover Smith	Adeline Stafford
28	Dorothy V. Covey	George Melcher	Violet Leathers
31	Agnes Edith Stillings	Riley Thompson	Evelyn Champany
Sept.			
07	Leona Francis Covey	Maurice Pelotte	Mary Boswell
09	Joe Clarence Elgin	James Elgin	Williemae Henderson
09	Paul H. Mace	Henry N. Mace	Blanche Downing
12	Rolland Edward Leigh	Robert Leigh	Laura Frizzell
14	Ernest Wilson Rowell	Frank C. Rowell	Hattie E. Unknown
15	Settimia J. Bartoli	Mario Malagrifa	Marie Benedetti
27	Gloria Colleen Fournier	Ralph Hopps	Edith Hartshorn

DEATHS

Date of Death	Name of Deceased	Name of Father	Maiden Name of Mother
Oct.			
08	Willis E. Anderson	Hollis Anderson	Annie Ryan
11	Phillip Brown	Lowell Brown	Eva Ames
14	Flora Carrie Day	Linwood Robinson	Elsie Lorry
30	Norman Philip Cormier	Abel M. Cormier	Mary Paradise
Nov.			
01	Thomas Ormond Deignan	James Deignan	Margaret Unknown
01	Dorothy S. Brewer	Armory Thompson Skerry	Mabel B. Unknown
04	Fred Joseph Widmayer	Frank Widmayer	Dora Balm
07	Victor Butler Spaulding	Chester W. Spaulding	Helen Ducharme
10	Elizabeth Marie Orr	Peter John McMullen	Jeane McFadzen
11	Ernestine Marguerite Platou	Albert E. Taylor	Adelaide Brennan
12	Sidney A. Pilgrim	Alfred Pilgrim	Mary Cutter
15	Ellen Hayes Vashaw	Francis Millett	Gertrude L. Littlefield
24	Elizabeth Fillds	Dennis Ferren	Gennie Coy
28	Claire Bowen	A. Lee Chase	Emily Ada Stevens
Dec.			
07	Richard James Currier Sr.	John A. Currier	Jennie Hill
10	Alfred Smith Willey Sr.	Harry Allen Willey	Amy Unknown
14	Edward Burt Gilbert	Francis Gilbert	Mary Perry
17	Francis Nadeau	Francis X. Nadeau Sr.	Olivine Bilodeau
21	Terry Ann Marie Call	Harry E. Irving	Rena M. Olivier
23	Mildred B. Stewart	Forest A. Rollins	Emma J. Clement
24	Arlene Mae Lakin	Sherward C. Ingerson Sr.	Lillian Reed
24	Helen G. Leary	George F. Gannon	Mary Igo
25	Harold Neal Stevens	Glen Stevens	Maude Johnson
26	Christine L. Calacci	Edwin Mardin	Minnie E. Burt
30	Raymond Edward Violette	Levi Violette	Edith Bombardier

DEATHS OF LANCASTER RESIDENTS OUTSIDE LANCASTER

Date of Death	Name of Deceased	Name of Father	Maiden Name of Mother
January 18	Randall C. Carr	James Carr	Abra Legro
March 20	Denise Marie Currier	John McNeil	Lorna OQuinn
August 20	Joseph Edward Parker	Wayne Parker	Anne Perkins
December 18	Peter L. Mulder	Ghurnie L. Mulder	Bernice E. Dewees

NORTH COUNTRY HOME HEALTH AGENCY

REPORT OF 1996 SERVICES

North Country Home Health Agency celebrated

25 Years of Quality Home Care

in 1996 by providing 40,411 home visits to 638 North Country residents. An additional 700 individuals took advantage of the care available at NCHHA community clinics offering influenza immunizations, blood pressure and blood sugar monitoring and foot care.

Quality, consumer orientated health care is vital to the physical and economic health of the North Country. In collaboration with other area health care providers, North Country Home Health Agency applied for and was granted funding from the State of New Hampshire Health Care Transition Fund to develop a Community Health Management Organization (CHMO). NCHHA has partnered with Ammonoosuc Community Health Services, Lafayette Center, Littleton Regional Hospital and White Mountain Mental Health and Developmental Services in the CHMO Grant Program. The goals of the CHMO are to improve ease of access to care and sharing of information among area health care providers; to develop a model of local community input into health care; and reduce administrative duplication among members.

NCHHA is acutely aware of the changes in the health care system and is constantly working to transition services and programs to meet the needs of the consumer, which in health care means the client and family, as well as the insurance company, the physician and managed care. NCHHA is in the midst of implementing a Plan for Sensible Operation to insure that NCHHA remains able, in the face of increasingly limited local, state and national resources, to provide quality home care to those in need.

North Country Home Health Agency remains an independent, community based, not-for-profit provider of care. We are pleased to be able to provide quality home care services to residents of your community and NCHHA looks forward to meeting the home health care needs of the North Country far into the next century.

Home Services were provided to 7 individuals and families in Lancaster during 1996.

Respectfully submitted,
Mary E. Ruppert
Executive Director

COLONEL TOWN RECREATION DEPARTMENT

1996 Annual Report by Superintendent of Recreation

Since I announced my retirement this year, lots of people have asked me what kind of memories I'll be taking with me. I seldom think of the new pool, baseball diamonds, parking lots, playground, tennis courts, basketball court and other improvements we made at the Community Field. Likewise, I seldom think of all the improvements we made at the Community Camp. We built a new caretaker's cottage, the big grill, a nature trail, a rental cottage and a playground. We put in extensive drainage at both sites. Some newer people in town probably think these facilities were always here.

The very first thing that we did, after arriving in town, was to refinish the gym floor and put down modern lines. Lou was always very proud of the gym floor. He was also very proud of his baseball/softball diamonds. He was proud that they held water better than any other field. As for me, I always liked it when people would say, "It's so homey here."

Building and improving facilities is a good thing but I'll take with me memories of people. I'll always remember taking a group of Seniors to the Weathervane many years ago and dropping one lady off at her house. She turned to us and thanked us profusely and said she'd lived here all her life and had always wanted to attend a play but never had the opportunity. She said, "Now I can die without any regrets." A couple of days later there was a loaf of bread left on my stairs and a couple months later she died. I know this lady's son, his son and now the grandson. I think of her every time I see any one of them.

I remember a little boy who invited me to his birthday party. I didn't go, too busy. I regret that, terribly. He's a Dad now and I see him and his family very often. Every time I see any of them I regret that I didn't attend that birthday party.

There was a little girl that I had in Play School. She had a beautiful, sweet voice. When she was in about third grade, I was talking to her teacher and her name came up. I said, "Doesn't she have the most beautiful voice that you ever heard?" Her teacher said, "I've never heard her sing." I said, "Oh, my gosh, I should have made sure the school knew." A beautiful voice was just about all this child had.

I've forgotten the offense but I had a boy in my office. I was shuffling some papers around trying to come up with a method of dealing with him. When I looked up, he had tears in his eyes. I just looked at him and said, "What am I going to do with you?" He said, "I don't know. Maybe kick me out for a month." I said, "What good is that going to do? Where will you go? What will you do? Why are you so difficult?" His answer, "I don't know, Mrs. Leaver, I'm sorry." We talked for a while. He told me that he couldn't control his behavior. When something happened to upset him, he flew into a

rage. Why do we have so many children who are out of control today? I wish I had the answer. He's moved away. I can still picture him, big tough guy, sitting on the little wicker couch in my office. These are the kinds of memories I'll take. There are so many, I'll need a really big bag.

I wish I had come to Lancaster as smart as I'm leaving. I could have made a difference. Most people don't realize that when I took over for Lou, I already had thirty-two years experience in Recreation, a career that I never hoped for, prepared for or planned for. Maybe it was meant to be. Maybe I did make a teeny, tiny, small difference in someone's life. I hope so.

Andrea Leaver
Supt. of Recreation



From left: Melissa Leaver, Andrea Leaver and Michael Leaver

**ANDY: GOOD LUCK AND BEST WISHES FOR THE FUTURE!
THANKS FOR ALL THE YEARS YOU GAVE TO THIS COMMUNITY,
YOUR WISDOM, YOUR WIT AND KINDNESS. YOU WILL BE
MISSED BY MANY.**

COL. TOWN SPENDING COMMITTEE
TREASURER'S REPORT AS OF DECEMBER 31, 1996

	TO DATE	BUDGET
CHECKBOOK BALANCE - 01/01/96	(\$2,965.23)	(\$2,965.23)
SAVINGS ACCT BALANCE - 01/01/96	\$316.29	\$316.29
SUPT'S ACCT - 01/01/96	\$81.74	\$81.74
CAPITAL RESERVE - 01/01/96	\$3,584.22	\$3,584.22
BALANCE FORWARD/YEAR START:	\$1,017.02	\$1,017.02
TRUST FUND INCOME: 4TH QUARTER 1995	\$31,229.69	\$30,000.00
1ST 3 QTRS 1996	\$75,000.00	\$75,000.00
TOWN OF LANCASTER: WARRANT	\$25,000.00	
SKATING RINK FUND	\$3,474.45	
INTEREST INCOME: CHECKBOOK	\$98.14	\$75.00
SAVINGS ACCT	\$793.36	\$750.00
CAPITAL RESERVE	\$227.02	\$50.00
HOUSE FEES:	\$2,121.00	\$700.00
FIELD FEES:	\$500.00	\$1,000.00
CAMP FEES:	\$1,016.00	\$1,000.00
POOL SEASON PASSES/FEES/SUMMER PROGRAMS:	\$16,251.65	\$20,000.00
DONATIONS:	\$5,600.60	
FUND RAISING:	\$581.00	
NH CHARITABLE TRUST:	\$2,000.00	
KATT FUND:	\$450.00	
SUBTOTAL INCOME:	\$164,342.91	\$128,575.00
SPECIAL ACTIVITIES (IN/OUT ITEMS)		
CLASS FEES/PROGRAMS:	\$17,075.42	
COKE/CANDY/SNACKBAR:	\$1,925.00	
REIMBURSEMENTS:	\$1,799.71	
TOTAL SPECIAL ACTIVITIES:	\$20,800.13	\$32,595.00
TOTAL INCOME 1995:	\$185,143.04	\$161,170.00
TOTAL BALANCE FWD. PLUS '96 INCOME:	\$186,160.06	\$162,187.02
LESS TOTAL EXPENDED:	\$185,693.17	\$162,187.02
BALANCE AS OF REPORT DATE:	\$466.89	
CHECKBOOK BALANCE:	(\$3,218.11)	
SAVINGS ACCT:	\$3,325.03	
SUPT'S ACCT:	\$359.97	
CAPITAL RESERVE:	\$0.00	
TOTAL INCOME ON HAND:	\$466.89	

**THE STATE OF NEW HAMPSHIRE
TOWN OF LANCASTER
LANCASTER TOWN WARRANT
1997**

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in town affairs.

You are hereby notified, to meet at the Town Hall in said Lancaster on Tuesday, the 11th day of March, at Eight O'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place on said date from Eight O'clock in the forenoon to act upon Articles 1 and 2 by written ballot. Polls will be open from 8:00 A.M. to 7:00 P.M. for balloting.

The business meeting will be held at 7:30 P.M. at the above mentioned Town Hall to act upon the remaining articles.

ARTICLE 1: To choose One (1) Selectman for three (3) years; One (1) Moderator for two (2) years; One (1) Trustee of Trust Funds for three (3) years; One (1) Library Trustee for two (2) years; One (1) Library Trustee for three (3) years; One (1) Cemetery Trustee for three (3) years; One (1) Emmons Smith Fund Committee member for three (3) years; Three (3) Budget Committee members for three (3) years; Two (2) members of the Colonel Town Investment Committee; and Three (3) Colonel Town Spending Committee members for three (3) years.

ARTICLE 2: Shall we modify the elderly exemptions from property tax in the town of Lancaster based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$10,000; for a person 75 years of age up to 80 years, \$15,000; for a person 80 years of age or older, \$20,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$18,400 or, if married, a combined net income of less than \$26,400 and own net assets not in excess of \$35,000 excluding the value of the person's residence. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 3: To see if the town will vote to raise and appropriate the sum of **Six Hundred Sixty Thousand Dollars (\$660,000.00)**, said sum to be in addition to any federal, state, local or private funds made available therefor, for the construction, equipping and furnishing of an addition and improvements to the Weeks Memorial Library; and to authorize the issuance of bonds or notes under and in compliance with the provisions of the Municipal Finance Act (RSA Chapter 33) in a sum not to exceed Six Hundred Fifty Thousand Dollars (\$650,000.00); to authorize the Selectmen to invest said monies; to authorize the Selectmen to apply for, obtain and accept federal, state, or other aid, if any,

which may be available for such project; to authorize the Selectmen to issue, negotiate, sell and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; to authorize the Selectmen to take any action or to pass any other vote related thereto; furthermore, to authorize the withdrawal of **Ten Thousand Dollars (\$10,000.00)** from Weeks Library Capital Reserve Fund created for this purpose. (Voted by paper ballot after discussion - 2/3rds vote required). (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 4: To see if the Town will vote to authorize the Selectmen to enter into a long-term lease/purchase agreement with Honeywell, Inc. in the amount of **One Hundred Thirteen Thousand Seven Hundred Seventy-Nine Dollars (\$113,779.00)**, payable over a term of ten (10) years at a rate of Eleven Thousand Three Hundred Seventy Seven Dollars (\$11,377.00) per year to Honeywell, Inc. for the purpose of energy conservation measures for the Town Hall, Police Station, Highway Garage and Col. Town Community House and to raise and appropriate the sum of Eleven Thousand Three Hundred Seventy Seven Dollars (\$11,377.00) for the current year lease payment. (Voted by paper ballot after discussion - 2/3rds vote required). (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 5: To see if the Town will vote to accept Robin Lane, so-called, located off from Blackberry Lane, in said town as a town road. (Recommended by the Board of Selectmen)

ARTICLE 6: To see if the Town will vote to raise and appropriate the sum of **Seventy Five Thousand Dollars (\$75,000.00)** to purchase an ambulance and to authorize the withdrawal and expenditure of said sum from the Ambulance Equipment Capital Reserve Fund created for that purpose. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 7: To see if the Town will vote to raise and appropriate the sum of **Twenty Thousand Dollars (\$20,000)** to purchase an air van and authorize the withdrawal and expenditure of said sum from the Fire Department Equipment Capital Reserve Fund created for that purpose. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 8: To see if the Town will vote to raise and appropriate the sum of **One Hundred Eighty Two Thousand Dollars (\$182,000.00)** for the purpose of defraying the cost of municipal water system upgrade. This amount represents the interest earned on bond proceeds. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of **Twenty five thousand dollars (\$25,000)** for the support of existing Colonel Town Recreation Programs, and to authorize the payment over of said sum to the Colonel Town Spending Committee for expenditure by said committee. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 10: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of repairing town bridges and to raise and appropriate the sum of **Twenty Five Thousand Dollars (\$25,000.00)** to be placed in this fund. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 11: To see if the Town will vote to raise and appropriate the sum of **One Thousand Seven Hundred Fifty Dollars (\$1,750.00)** for the support of Mount Washington Regional Airport. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 12: To see if the Town will vote to raise and appropriate the sum of **Five Thousand Eight Hundred Five Dollars (\$5,805.00)** for the support of White Mountain Mental Health and Development Services. (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 13: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Dollars (\$2,000.00)** for the support of the North Country Meals Program. (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 14: To see if the town will vote to raise and appropriate the sum of **One Thousand Four Hundred Dollars (\$1,400.00)** for the support of the American Red Cross - Greater White Mountain Chapter. (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 15: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Two Hundred Dollars (\$3,200.00)** for the support of the Caleb Group (enhancing independent living). (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 16: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Three Hundred Thirty Two Dollars (\$2,332.00)** for the support of the Lancaster Court Diversion Program. (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 17: To see if the Town will vote to raise and appropriate the sum of **One Thousand Dollars (\$1,000.00)** for the support of the Lancaster Humane Society. (The Selectmen and Budget Committee do not recommend this appropriation)

ARTICLE 18: To see if the Town will vote to raise and appropriate the sum of **One Hundred Thousand Dollars (\$100,000.00)** to purchase a loader and to authorize the withdrawal and expenditure of said sum from the Highway Department Capital Reserve Fund created for that purpose. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 19: To see if the Town will vote to raise and appropriate the sum of **Ninety Six Thousand Dollars (\$96,000.00)** to support businesses and industrial development within the Town of Lancaster and authorize the withdrawal of Ninety Six Thousand Dollars (\$96,000.00) from the Business and Industry Capital Reserve Fund created for that purpose. Said sum shall be paid over to the Lancaster Area Community and Economic Development Corporation at such time as deemed appropriate by the Board of Selectmen. (The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 20: To see if the Town will vote to transfer the industrial park land (Tax Map R1, Lot 10N-2), consisting of 50 acres more or less located on Route 3 in the Town of Lancaster, to the Lancaster Area Community and Economic Development Corporation for the purpose of industrial and economic development within the Town of Lancaster at such time as deemed appropriate by the Board of Selectmen. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 21: To see if the Town will vote to transfer the Coos County Courthouse (Tax Map P6, Lot 3), which is located on Main Street in the Town of Lancaster, upon acquisition of said property, to the Lancaster Area Community and Economic Development Corporation for use by said corporation in accordance with its corporate purpose and bylaws at such time as deemed appropriate by the Board of Selectmen. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 22: Shall the Town accept the provisions of RSA 202-A:4-d providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific recession of such authority, the public library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose provided, however, that no acceptance of personal property by the library trustees shall be deemed to bind the town or the library trustees to raise, appropriate or expend any public funds for the operation, maintenance, repair or replacement of such personal property. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 23: To see if the Town will vote to raise and appropriate the sum of **Fifty Seven Thousand Five Hundred Dollars (\$57,500.00)** to be added to the following capital reserve fund accounts previously established for the purposes and sums indicated:

Highway Dept.	\$10,000.00
Fire Dept (Truck Fund)	15,000.00
Landfill Closeout	25,000.00
Town Hall Improvements	5,000.00
Mt. Carberry Escrow	<u>2,500.00</u>
Total	\$57,500.00

(The Selectmen and Budget Committee recommend this appropriation)

ARTICLE 24: That the Town of Lancaster allow the White Mountain National Forest Service to erect a gate at the entrance to Libby Road, a Forest Service Road and a Class 6 Town Road. (By Petition)

ARTICLE 25: To see if the Town will vote to raise and appropriate the sum of **Two Million Six Hundred Sixty Four Thousand One Hundred Forty Two Dollars (\$2,664,142.00)** which represents the operating budget. Said sum does not include monies in Warrant Articles 3 and 9-17. (The Budget Committee recommends this appropriation)

ARTICLE 26: To transact any other business that may legally come before this meeting.

Given under our hands and seal this day of February, in the year of our Lord, Nineteen hundred and ninety-seven.

/s/ _____
Michael W. Beattie

/s/ _____
Linda E. Hutchins

/s/ _____
Christopher S. Parker

Board of Selectmen
Town of Lancaster, N.H.

A TRUE COPY OF WARRANT ATTEST:

/s/ _____
Michael W. Beattie

/s/ _____
Linda E. Hutchins

/s/ _____
Christopher S. Parker

Board of Selectmen
Town of Lancaster, N.H.

BUDGET OF THE TOWN OF LANCASTER, NH

**Estimated expenditures for the Ensuing Year, January 1, 1997 to December 31, 1997
with Estimated and Actual Appropriations and Expenditures of the Previous Year,
January 1, 1996 to December 31, 1996.**

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
GENERAL GOVERNMENT					
Executive	\$40,960.00	\$40,940.00	\$40,960.00	\$43,060.00	
Elec., Reg. & Vital Stat.	\$24,554.00	\$24,802.00	\$23,775.00	\$23,775.00	
Financial Administration	\$98,653.00	\$94,148.00	\$99,170.00	\$99,170.00	
Legal Expense	\$42,500.00	\$46,052.00	\$17,500.00	\$17,500.00	
Personnel Administration	\$109,865.00	\$99,137.00	\$120,765.00	\$120,765.00	
Planning & Zoning	\$16,524.00	\$15,997.00	\$17,686.00	\$17,686.00	
General Government Bldg.	\$32,500.00	\$32,146.00	\$34,250.00	\$34,250.00	
Cemeteries	\$29,100.00	\$25,803.00	\$29,400.00	\$29,400.00	
Insurance	\$89,200.00	\$67,756.00	\$90,200.00	\$87,700.00	\$2,500.00
Advertising & Reg. Assoc.	\$16,725.00	\$15,933.00	\$12,475.00	\$12,475.00	
PUBLIC SAFETY					
Police	\$261,754.00	\$257,382.00	\$268,392.00	\$268,392.00	
Ambulance	\$95,648.00	\$97,841.00	\$143,180.00	\$143,180.00	
Fire	\$60,066.00	\$53,208.00	\$62,475.00	\$62,475.00	
Lancaster Fair	\$15,000.00	\$12,171.00	\$15,000.00	\$15,000.00	
Water Lines - Police	\$0.00	\$0.00	\$10,000.00	\$10,000.00	
HIGHWAYS AND STREETS					
Highways and Streets	\$356,293.00	\$336,013.00	\$354,400.00	\$354,400.00	
Street Lighting	\$30,000.00	\$31,773.00	\$30,000.00	\$30,000.00	
Parking Meters	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	
SANITATION					
Solid Waste Collection	\$27,500.00	\$23,760.00	\$26,000.00	\$26,000.00	
Solid Waste Disposal	\$148,800.00	\$137,453.00	\$150,085.00	\$150,085.00	
Sewer Department	\$196,343.00	\$199,306.00	\$197,366.00	\$197,366.00	
WATER DISTRIBUTION & TREATMENT					
Water Services	\$292,572.00	\$162,181.00	\$293,132.00	\$293,132.00	
Water Filtration Treatment	\$44,000.00	\$0.00	\$0.00	\$0.00	
HEALTH					
Administration and Pest Control	\$1,550.00	\$1,500.00	\$1,550.00	\$1,550.00	
Health Agencies & Hosp.	\$19,505.00	\$19,505.00	\$14,385.00	\$14,385.00	

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
WELFARE					
Direct Assistance	\$24,000.00	\$24,318.00	\$27,000.00	\$27,000.00	
Other Programs	\$5,000.00	\$5,000.00	\$3,000.00	\$3,000.00	
CULTURE & RECREATION					
Parks & Recreation	\$191,687.00	\$191,019.00	\$166,687.00	\$166,687.00	
Library	\$71,965.00	\$71,931.00	\$74,059.00	\$74,059.00	
Patriotic Purposes	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	
DEBT SERVICE					
Prin-Long Term Bonds/Notes	\$20,000.00	\$20,000.00	\$0.00	\$0.00	
Int.-Long Term Bonds/Notes	\$500.00	\$500.00	\$0.00	\$0.00	
Interest on TAN	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	
CAPITAL OUTLAY					
Mach., Veh., & Equip	\$106,000.00	\$103,030.00	\$195,000.00	\$195,000.00	
Buildings	\$23,930.00	\$20,444.00	\$20,000.00	\$20,000.00	
Improvements other than Bldgs.	\$92,050.00	\$82,296.00	\$63,650.00	\$63,650.00	
OPERATING TRANSFERS					
Capital Reserve Funds	\$56,717.00	\$56,717.00	\$57,500.00	\$57,500.00	
TOTAL APPROPRIATIONS	\$2,646,961.00	\$2,371,562.00	\$2,664,542.00	\$2,664,142.00	

**Estimated revenues for the Ensuing Year, January 1, 1997 to December 31, 1997
with Estimated and Actual Revenues of the Previous Year,
January 1, 1996 to December 31, 1996.**

Sources of Revenues	Estimated Revenue Current Year	Actual Revenue Current Year	Selectmen's Budget Ens. Fisc. Year	Estimated Revenues Ens. Fisc. Year
TAXES				
Land Use Change Taxes	\$6,000.00	\$7,803.00	\$6,000.00	\$6,000.00
Resident Taxes	\$0.00	\$0.00	\$0.00	\$0.00
Yield Taxes	\$30,000.00	\$22,412.00	\$25,000.00	\$25,000.00
Payment in Lieu of Taxes	\$5,000.00	\$1,684.00	\$5,000.00	\$5,000.00
Other Taxes	\$2,000.00	\$2,348.00	\$2,000.00	\$2,000.00
Int & Pen - Delinquent Taxes	\$107,000.00	\$92,124.00	\$107,000.00	\$107,000.00
LICENSES, PERMITS & FEES				
Business Licenses & Permits	\$600.00	\$259.00	\$600.00	\$600.00
Motor Vehicle Permit Fees	\$260,000.00	\$319,311.00	\$280,000.00	\$280,000.00
Building Permits	\$750.00	\$440.00	\$500.00	\$500.00
Other Lic., Permits & Fees	\$19,470.00	\$20,367.00	\$18,450.00	\$18,450.00
FROM STATE				
Shared Revenue	\$60,000.00	\$160,670.00	\$70,000.00	\$70,000.00
Highway Block Grant	\$68,893.00	\$68,893.00	\$65,000.00	\$65,000.00
State & Federal Forest Land	\$2,460.00	\$1,940.00	\$2,300.00	\$2,300.00
Other	\$8,112.00	\$31,992.00	\$15,500.00	\$15,500.00
CHARGES FOR SERVICES				
Income from Departments	\$127,465.00	\$138,748.00	\$105,830.00	\$105,830.00
Other Charges (Ambulance)	\$99,248.00	\$147,572.00	\$143,180.00	\$143,180.00
MISCELLANEOUS REVENUES				
Sale of Municipal Property	\$3,000.00	\$2,550.00	\$500.00	\$500.00
Interest on Investments	\$6,500.00	\$10,259.00	\$6,500.00	\$6,500.00
Col Town - Cemeteries - Library	\$190,617.00	\$193,063.00	\$190,857.00	\$190,857.00
INTERFUND OPER. TRANSFERS IN				
Sewer	\$196,343.00	\$161,739.00	\$197,366.00	\$197,366.00
Water	\$292,572.00	\$158,613.00	\$293,132.00	\$293,132.00
Capital Reserve Funds	\$106,000.00	\$101,750.00	\$195,000.00	\$195,000.00
OTHER FINANCING SOURCES				
Proc from Long Term Notes & Bonds	\$44,000.00	\$0.00	\$0.00	\$0.00
Fund Balance	\$140,000.00	\$140,000.00	\$140,000.00	\$140,000.00
TOTAL REVENUES AND CREDITS	\$1,776,030.00	\$1,784,537.00	\$1,869,715.00	\$1,869,715.00
Total Appropriations		\$2,664,142.00		
Less: Amt. of Est. Revs. (Excl. of Taxes)		\$1,869,715.00		
Amt. of Taxes Raised (Excl. of School & County)		\$794,427.00		

COL. TOWN TREAS.'S REPORT AS OF 12/31/96

	TO DATE	BUDGET
EXPENDITURES		
FIXED CHARGES/WAGES:		
WAGES & SALARIES - GROSS:	\$89,379.61	\$69,500.00
INSURANCE: WORKMAN'S COMPENSATION:	\$0.00	\$3,500.00
UNEMPLOYMENT:	\$1,268.50	\$1,500.00
EMPLOYMENT LIFE:	\$229.92	\$200.00
TREASURER'S BOND:	\$100.00	\$100.00
MULTI-PERIL/VEHICLE:	\$0.00	\$4,000.00
ACCRUED IRA WITHHELD:	(\$166.66)	\$0.00
SOCIAL SECURITY:	\$6,755.75	\$5,050.00
HEALTH INSURANCE:	\$10,856.39	\$10,000.00
RETIREMENT - STATE OF NH PROGRAM:	\$2,103.46	\$1,600.00
CONTRACT LABOR:	\$15,360.00	\$16,570.00
FUEL OIL - HOUSE:	\$4,532.42	\$3,000.00
ELECTRIC - HOUSE:	\$5,951.67	\$5,500.00
TELEPHONE - HOUSE & POOL:	\$1,297.76	\$1,000.00
TOTAL WAGES/FIXED CHARGES:	\$137,668.82	\$121,520.00
HOUSE OPERATIONAL COSTS:		
OFFICE SUPPLIES:	\$2,152.58	\$1,300.00
REPAIRS & MAINTENANCE:	\$4,995.47	\$3,500.00
RECREATION SUPPLIES/EXPENSES:	\$2,059.91	\$2,400.00
RECREATION CONFERENCES/MEETINGS/DUES:	\$39.92	\$600.00
MISCELLANEOUS - TREASURER'S PAY:	\$400.00	\$400.00
WATER & SEWER:	\$0.00	\$0.00
COL. TOWN LOT:	\$128.00	\$150.00
TOWN AUDIT:	\$0.00	\$0.00
OTHER MISC. ITEMS:	\$0.00	\$0.00
APPROPRIATIONS - JUVENILE LIBRARY:	\$0.00	\$0.00
GIRL SCOUTS:	\$0.00	\$0.00
JR. HIGH AWARDS	\$200.00	\$200.00
TOTAL HOUSE OPERATIONAL:	\$9,975.88	\$8,550.00

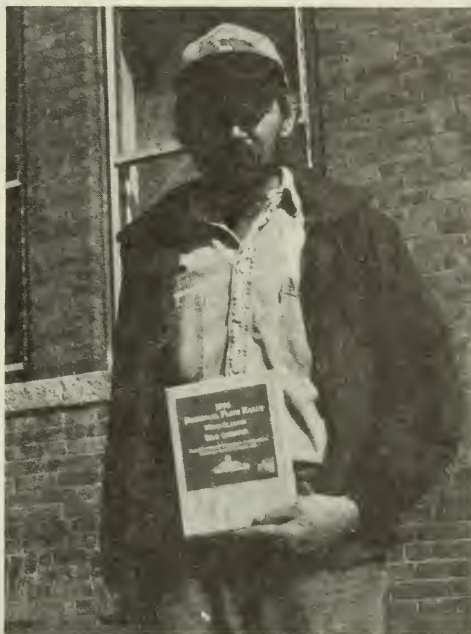
COL. TOWN TREAS.'S REPORT AS OF 12/31/96

	TO DATE	BUDGET
FIELD/VEHICLES/POOL/RINK/CAMP		
FIELD EXPENSE:	\$1,329.63	\$1,500.00
VEHICLES - REPAIRS/SERVICE:	\$39.56	\$200.00
GAS:	\$313.96	\$350.00
SKATING RINK EXPENSE		
SUPPLIES/REPAIRS:	\$0.00	\$100.00
FUEL:	\$325.41	\$300.00
ELECTRIC:	\$349.22	\$300.00
POOL EXPENSE		
SUPPLIES/CHEMICALS:	\$4,470.55	\$4,500.00
REPAIRS & MAINTENANCE:	\$1,807.17	\$1,500.00
ELECTRICITY:	\$3,194.39	\$2,600.00
FUEL:	\$1,939.04	\$1,500.00
CAMP		
REPAIRS/SUPPLIES:	\$395.72	\$500.00
ELECTRIC:	\$283.59	\$750.00
PHONE:	\$0.00	\$0.00
TOTAL FIELD/VEHICLES/RINK/POOL/CAMP:	\$14,448.24	\$14,100.00
SPECIAL ACTIVITIES		\$18,017.02
PROGRAMS:	\$16,635.39	
REIMBRUSEMENTS:	\$1,423.85	
SUPT'S ACCOUNT:	\$0.00	
COKE/CANDY/SNACKBAR:	\$1,287.99	
INSTRUCTORS & REFS:	\$4,253.00	
TOTAL SPECIAL ACTIVITIES:	\$23,600.23	\$18,017.02
CAPTIAL EXPENDITURES:	\$0.00	\$0.00
TOTAL EXPENDITURES:	\$185,693.17	\$162,187.02



Regional Plow Rally, Lancaster Fairgrounds, 1996
 sponsored by NH Municipal Association Property-Liability Trust, Inc.

**Bill McMann, highway employee,
 winner of wing slalom solo operator
 at the Regional Plow Rally**



COLONEL TOWN SPENDING COMMITTEE - BUDGET WORKSHEET

PROJECT INCOME	1993	1994	1995 Budget	1995 Actual	1996 Budget	1996 Actual	1997 Budget
Trust Income	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Town Warrant						\$25,000.00	\$25,000.00
Skating Rink Fund						\$3,474.45	
Interest: checkbook	\$94.61	\$75.50	\$100.00	\$83.54	\$75.00	\$98.14	\$75.00
other	\$880.78	\$647.22	\$700.00	\$972.03	\$800.00	\$1,020.38	\$700.00
Fees & Charges...							
House	\$10,205.00	\$15,523.85	\$12,000.00	\$11,995.00	\$700.00	\$2,121.00	\$2,500.00
Camp	\$1,256.00	\$1,373.00	\$1,200.00	\$1,047.00	\$1,000.00	\$1,016.00	\$1,000.00
Pool	\$11,493.28	\$12,641.34	\$12,000.00	\$19,458.09	\$20,000.00	\$16,251.65	\$15,000.00
Field	\$2,320.00	\$1,060.00	\$1,000.00	\$1,500.00	\$1,000.00	\$500.00	\$500.00
Special Act.	\$23,622.17	\$34,760.58	\$28,000.00	\$28,582.53	\$32,595.00	\$20,800.13	\$21,000.00
Donations						\$5,600.60	
KAAT Fund						\$450.00	\$400.00
Fund Raising						\$581.00	\$1,000.00
NH Charitable						\$2,000.00	
TOTAL PROJECT INCOME	\$124,871.84	\$141,081.49	\$130,000.00	\$138,638.19	\$131,170.00	\$153,913.35	\$142,175.00
INCOME CARRIED FORWARD							
4th Quarter Income	\$31,006.03	\$24,928.15	\$40,000.00	\$40,922.45	\$30,000.00	\$31,229.69	\$24,000.00
Prior Year							
Checkbook Bal. 12/31	(\$1,029.45)	\$45.81	\$45.81	(\$2,965.23)	(\$2,965.23)	(\$3,218.11)	(\$3,218.11)
Other - savings	\$15,743.29	\$2,248.26	\$2,248.26	\$316.29	\$316.29	\$3,325.03	\$3,325.03
Supt.'s acct.	\$353.12	\$382.16	\$382.16	\$81.74	\$81.74	\$359.97	\$359.97
TOTAL INCOME CARRIED FORWARD	\$46,072.99	\$27,604.38	\$42,676.23	\$38,355.25	\$27,432.80	\$31,696.58	\$24,466.89
BUDGET TOTAL	\$170,944.83	\$168,685.87	\$172,676.23	\$176,993.44	\$158,602.80	\$185,609.93	\$166,641.89
CD - Cap. Reserve	\$3,285.07	\$3,348.79	\$3,457.77	\$3,584.22	\$3,584.22		

HOUSE - FIX CHARGES	1993	1994	1995 Budget	1995 Actual	1996 Budget	1996 Actual	1997 Budget
Social Security	\$5,962.86	\$5,796.73	\$6,000.00	\$5,425.57	\$5,050.00	\$6,755.75	\$5,000.00
Health Insurance	\$7,275.70	\$8,900.60	\$9,000.00	\$6,552.44	\$10,000.00	\$10,856.39	\$11,000.00
Retirement - S of NH	\$1,709.35	\$1,555.42	\$1,600.00	\$1,834.57	\$1,600.00	\$2,103.46	\$2,100.00
Fuel Oil - house	\$5,540.51	\$3,787.32	\$3,500.00		\$3,000.00	\$4,532.42	\$4,500.00
Electric - house	\$4,116.92	\$4,308.61	\$4,500.00	\$5,273.14	\$5,500.00	\$5,951.67	\$6,000.00
Telephone	\$956.76	\$948.98	\$950.00	\$1,024.43	\$1,000.00	\$1,297.76	\$1,300.00
Insurance - Work Comp	\$3,594.27	\$1,251.51	\$1,300.00	\$3,179.00	\$3,500.00		\$4,000.00
Multi-Peril/vehicle	\$6,497.50	\$2,963.00	\$3,000.00	\$3,993.00	\$4,000.00		\$6,000.00
Unemployment	\$1,501.80	\$1,630.70	\$1,650.00	\$1,357.02	\$1,500.00	\$1,268.50	\$1,300.00
Treasurer Bond	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Employee Life	\$249.26	\$315.00	\$350.00	\$171.32	\$200.00	\$229.92	\$250.00
TOTAL FIXED CHARGE	\$37,504.93	\$31,557.87	\$31,950.00	\$28,910.49	\$35,450.00	\$33,095.87	\$41,550.00
SALARIES	\$78,386.81	\$76,026.79	\$70,000.00	\$70,990.63	\$69,500.00	\$89,379.61	\$80,361.89
CONTRACT WORK		\$11,370.00	\$21,000.00	\$24,925.00	\$16,570.00	\$15,360.00	\$1,280.00

HOUSE-OPERATIONAL COST	1993	1994	1995 Budget	1995 Actual	1996 Budget	1996 Actual	1997 Budget
Office Supplies	\$827.64	\$518.76	\$800.00	\$1,662.33	\$1,300.00	\$2,152.58	\$2,100.00
Repairs & Maint.	\$3,769.76	\$5,145.26	\$4,500.00	\$3,485.44	\$3,500.00	\$4,995.47	\$3,500.00
Rec. - supplies/exp.	\$1,754.01	\$1,047.88	\$1,000.00	\$2,372.80	\$2,400.00	\$2,059.91	\$2,000.00
Rec. - conf./meetings	\$62.07	\$331.46	\$600.00	\$622.00	\$600.00	\$39.92	\$600.00
Miscellaneous							
Treasurer's Pay	\$400.00	\$400.00	\$500.00	\$400.00	\$400.00	\$400.00	\$400.00
Water & Sewer	\$210.00	\$230.00	\$230.00	\$230.00			
Col. Town Lot	\$153.00	\$133.00	\$150.00	\$128.00	\$150.00	\$128.00	\$150.00
Numerous small items	\$192.19	\$25.00	\$100.00				
Appropriations							
Juvenile Library	\$500.00	\$100.00	\$100.00				
Girl Scouts	\$350.00	\$100.00	\$100.00				
Jr. High Awards	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Audit Fee	\$300.00	\$500.00	\$500.00	\$500.00			
TOTAL OPERATIONAL COST	\$8,718.67	\$8,731.36	\$8,780.00	\$9,600.57	\$8,550.00	\$9,975.88	\$8,950.00
SPECIAL ACTIVITIES	\$13,846.23	\$15,829.97	\$18,000.00	\$22,018.54	\$18,017.02	\$23,600.23	\$21,000.00
CAPITAL EXPENDITURES	\$8,810.00	\$14,195.55	\$11,104.00	\$12,178.97			

COLONEL TOWN FIELD	1993	1994	1995 Budget	1995 Actual	1996 Budget	1996 Actual	1997 Budget
Vehicles - gas repair & maint.	\$234.78	\$114.66	\$200.00	\$360.35	\$350.00	\$313.96	\$350.00
Supplies & Repairs	\$43.51	\$165.46	\$200.00	\$602.74	\$200.00	\$39.56	\$200.00
	\$2,535.87	\$1,568.49	\$1,600.00	\$2,744.77	\$1,500.00	\$1,329.63	\$1,500.00
TOTAL FIELD/VEHICLE	\$2,814.16	\$1,848.61	\$2,000.00	\$3,707.86	\$2,050.00	\$1,683.15	\$2,050.00
COL. TOWN POOL							
Repairs & Maint.	\$2,306.43	\$2,370.67	\$1,500.00	\$1,317.65	\$1,500.00	\$1,807.17	\$1,500.00
Chemicals/Supplies	\$3,596.74	\$3,959.85	\$3,000.00	\$4,908.11	\$4,500.00	\$4,470.55	\$4,500.00
Electricity	\$2,311.41	\$2,560.46	\$2,500.00	\$2,570.16	\$2,600.00	\$3,194.39	\$3,000.00
Fuel Oil	\$1,577.59	\$1,478.65	\$1,500.00	\$1,459.39	\$1,500.00	\$1,939.04	\$1,500.00
TOTAL POOL	\$9,792.17	\$10,369.63	\$8,500.00	\$10,255.31	\$10,100.00	\$11,411.15	\$10,500.00
COL. TOWN SKATING RINK							
Repairs & Supplies	\$519.41	\$130.96	\$400.00	\$392.11	\$100.00		
Electric	\$492.54	\$421.91	\$500.00	\$289.91	\$300.00	\$325.41	
Fuel Oil	\$646.27	\$201.97	\$500.00	\$262.95	\$300.00	\$349.22	
TOTAL SKATING RINK	\$1,658.22	\$754.84	\$1,400.00	\$944.97	\$700.00	\$674.63	\$0.00
COL. TOWN CAMP							
Repairs & Supplies	\$617.62	\$677.49	\$1,000.00	\$199.91	\$500.00	\$395.72	\$500.00
Electric	\$352.15	\$411.53	\$400.00	\$945.37	\$750.00	\$283.59	\$300.00
Telephone	(\$62.45)						\$150.00
TOTAL CAMP	\$907.32	\$1,089.02	\$1,400.00	\$1,145.28	\$1,250.00	\$679.31	\$950.00

COL F. L. TOWN TRUST FUND

YEAR ENDED DECEMBER 31, 1996

Investments, December 31, 1995	\$ 1,943,166.79
Income from Investments – 1996	128,580.50
Income on Hand – 1/1/96	29.11
Gain on Sale of Securities	49,613.95
	<u>\$ 2,121,390.35</u>
Payments to F. L. Town Spending Committee	\$ 100,559.70
Expenses of Administration*	28,049.91
Income on Hand – 12/31/95	0.00
Investments, December 31, 1996	1,992,780.74
	<u>\$ 2,121,390.35</u>
* Expenses of Administration:	
Office Supplies	11.05
Fiduciary Bond	348.00
Safe Deposit Box	55.00
Accounting Fee	750.00
Probate Court Fees	50.00
State of New Hampshire – Annual Registration fee	50.00
Investment Management Fees	26,785.86
	<u>28,049.91</u>
Original Trust	335,022.50
Profits	1,952,143.01
Losses	(294,384.77)
Trust Balance – December 31, 1996	<u>1,992,780.74</u>

COLF. L. TOWN TRUST FUND
PRINCIPAL SCHEDULE
FOR THE YEAR ENDED 12/31/96

1996 Name of Security	Date of Purchase	Par or Shares	Inventory Dec. 31, '95	Inventory Dec. 31, '96	Market Value	1996 Income	Gains [Losses]
U. S. Treasury Bonds 8.00% 08/15/2001	05/15/86	50,000	50,621.18	0.00	0.00	4,000.00	(621.18)
U. S. Treasury Bonds 7.625% 02/15/2007	03/06/92	100,000	100,063.19	100,063.19	104,937.50	7,625.00	0.00
U. S. Treasury Notes 8.625% 08/15/1997	05/19/89	50,000	50,482.91	50,482.91	50,859.38	4,312.50	0.00
U. S. Treasury Notes 8.00% 08/15/1999	05/17/91	50,000	50,927.40	50,927.40	52,359.38	4,000.00	0.00
U. S. Treasury Notes 7.25% 05/15/2004	07/21/94	50,000	50,000.00	50,000.00	52,625.00	3,625.00	0.00
U. S. Treasury Notes 6.875% 05/15/2006	07/12/96	50,000	0.00	49,828.13	51,546.88	1,176.97	0.00
Arm Financial Group Inc. 9.50% Cum Pfd	01/14/94	2,000	50,000.00	50,000.00	52,000.00	4,750.00	0.00
Bank of Boston Corp Pfd. 8.5%	03/15/93	2,000	52,737.50	52,737.50	51,250.00	4,300.00	0.00
PLC Capital LLC 9% Cum Pfd	06/15/94	3,000	75,750.00	75,750.00	78,000.00	6,750.00	0.00
Provident LLC 8.875% Pfd.	06/07/94	3,000	77,250.00	77,250.00	77,625.00	6,655.92	0.00
Time Warner Capital 8.875% Pfd Trust	12/11/95	3,000	75,375.00	75,375.00	75,375.00	6,656.20	0.00
USX Capital LLC 8.75% Cum Pfd.	03/17/94	3,000	74,625.00	74,625.00	76,125.00	6,562.17	0.00
AT & T Corp	11/30/79	1,000	15,453.70	15,453.70	43,375.00	1,320.00	0.00
Bellsouth Corporation	02/21/84	1,500	13,216.87	13,216.87	60,750.00	2,160.00	0.00
Cinergy Corp	01/25/62	1,612	25,511.68	25,511.68	53,800.50	2,804.88	0.00
Dow Chemical Co	07/24/95	1,500	112,500.00	112,500.00	117,562.50	4,500.00	0.00
DQE, Inc.	03/10/61	900	17,776.88	17,776.88	26,100.00	1,152.00	0.00
Exxon Corporation	10/28/75	2,000	22,639.82	22,639.82	196,000.00	6,240.00	0.00
FPL Group	12/21/70	800	14,382.28	14,382.28	36,800.00	1,472.00	0.00
General Motors	01/03/94	2,500	137,500.00	137,500.00	139,375.00	4,000.00	0.00
International Business Mach Corp	08/09/84	800	95,758.73	95,758.73	121,200.00	1,040.00	0.00
K Mart Corp	05/19/93	4,000	87,637.50	87,637.50	41,500.00	0.00	0.00
Lucent Technologies	10/01/96	324	0.00	0.00	14,985.00	0.00	3.65
Midamerican Energy Holdings Co.	07/23/69	2,470	27,357.50	27,357.50	39,211.25	2,964.00	0.00
Nynex Corp	04/10/96	2,000	0.00	104,250.00	96,250.00	3,540.00	0.00
Ohio Edison Company	09/20/60	1,700	39,921.11	39,921.11	38,675.00	2,550.00	0.00
Pacific Telesis Group	02/21/84	2,000	17,016.27	0.00	0.00	2,180.00	50,231.48
PECO Energy Co.	12/21/70	600	13,010.28	13,010.28	15,150.00	1,053.00	0.00
So. N. E. Telecommunications Group	07/08/65	1,748	23,533.34	23,533.34	67,953.50	3,076.48	0.00
Texaco, Inc.	08/10/95	2,000	130,000.00	130,000.00	196,250.00	6,600.00	0.00
Union Electric Company	09/20/61	2,500	47,152.37	47,152.37	96,250.00	6,275.00	0.00
Siwooganock Guaranty Savings Bank-Int.			0.00	0.00	0.00	190.95	0.00
Charter Trust Company - Interest			0.00	361,626.52	361,626.52	0.00	0.00
Advest, Inc. - Interest			394,966.28	(3,486.97)	(3,486.97)	15,048.43	0.00
Total			1,943,166.79	1,992,780.74	2,482,030.44	128,580.50	49,613.95

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

May 23, 1996

To the Board of Selectmen and Town Manager
Town of Lancaster, New Hampshire

We have audited the general purpose financial statements of the Town of Lancaster, New Hampshire as of and for the year ended December 31, 1995, and have issued our report thereon dated May 23, 1996.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Lancaster, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1995, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not

be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

However, we noted certain matters involving the internal control structure and its operation that we have reported to the management of the Town of Lancaster, New Hampshire in a separate letter dated May 23, 1996.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Wachon, Clahay & Co., PC

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

May 23, 1996

To the Board of Selectmen and Town Manager
Town of Lancaster, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1995, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town's internal control structure in our report dated May 23, 1996. This letter does not affect that report or our report on the general purpose financial statements dated May 23, 1996.

Sincerely,

A handwritten signature in cursive script that reads "Vachon, Clukay & Co., PC". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

BANK DEPOSITS

Observation

We previously commented that bank deposits were not always made in a timely manner. During our current audit substantial improvement in the frequency of the deposits was noted. However, there is still some time lapse between when the deposits are prepared and when they are brought to the financial institution.

Implication

Controls over cash may be weakened. The Town does not have the availability of the funds until they are deposited and is exposed to an increased risk of loss from theft or accidental destruction.

Recommendation

The Town should review the current deposit procedures. Currently, three separate Town personnel bring deposits to the bank. The Town may consider designating one person to bring the deposits to the bank on a daily basis. This will reduce the interruption in the work day and increase the frequency of deposits.

INSURANCE OF CASH DEPOSITS

Observation

During our audit, we noted that the Town deposits substantially all funds with one financial institution. Federal depository insurance is limited to \$100,000 per depositor. At December 31, 1995, the Town has over \$1,000,000 in deposits at the bank that were uninsured or uncollateralized.

Implication

In the event of the failure of the banking institution, the Town will have a significant amount of deposits that will not be insured or collateralized.

Recommendation

We recommend that the Town consider other options for the cash deposits. One alternative is entering into an agreement with the bank to provide collateralization of the funds. The agreement should state that the funds will be held in the Town's name to provide the best level of collateralization. Another alternative is to invest some of the funds with the New Hampshire Deposit Public Investment Pool. This entity has been established under State statutes to provide an investment vehicle for local governments.

SEWER FUND INTEREST

Observation

The Town has a pooled cash account for the general fund, water fund and sewer fund. We noted that the sewer fund did not have any interest income allocated to it. This was due to the beginning interfund balances not being included in the calculation.

Implication

The interest allocation calculation may not be completely accurate. The general fund interest income is overstated and the sewer fund is not earning any income on the funds held by the Town.

Recommendation

We recommend that the Town Accountant begin with the audited cash and interfund balances. The interest income should be allocated based on these balances on a monthly basis. This will allow an equitable amount to be allocated to the funds which have pooled cash.

CASH ACCOUNTSObservation

As noted in previous audits, the Town has numerous cash accounts such as the payroll account, sweeper account, Town parade account, insurance account and water and sewer money market accounts. Most of these accounts have had relatively little or no activity and the balances are not significant.

Implication

The large number of bank accounts creates additional work for the Town Accountant, since each account has to be reconciled monthly. If the accounts do not have a minimum balance, they may be subject to service charges or lower interest rates.

Recommendation

In order to strengthen control over the cash accounts, we recommend that some of the bank accounts with no activity be closed into the general fund. The payroll account can be closed to the general account to avoid the manual checks written for the employee portion of deductions. The Town may consider having the checks processed through the regular checking account, but have a separate check series for the payroll.

The Town also has money market funds for the water and sewer funds. These could also be closed to the general account. The Town will then have these funds available to pay invoices or to invest excess cash balances.

BANK RECONCILIATIONSObservation

We noted that the Town Accountant manually prepares the bank reconciliations on a monthly basis. Since the Town has numerous accounts, this is a time consuming process. The reconciliation is further complicated by the fact that most of the bank statements have a mid-month cut-off date.

Implication

Since there are approximately fifteen days between the bank statement date and the end of the month, there is an increased volume of reconciling items. The Town Accountant therefore requires additional time to prepare the bank reconciliations.

Recommendation

If the bank statement date were changed to coincide with the end of the month trial balance reports, this would reduce the reconciling items. In order to further produce efficient reconciliations, the Town Accountant may consider attaching a copy of the check register if the manifest was processed towards the end of the month and the checks are all outstanding. This will eliminate the need to manually rewrite all the outstanding checks.

INACTIVE FUNDSObservation

The Town has one capital project fund (Town Reservoir) and one special revenue fund (Town Parade) which have had no activity during the year. The capital project has been completed in a previous year and remains inactive. The special revenue fund was created to account for only one event and has had no other activity.

Implication

This creates additional work for the Town accountant to maintain these funds. The Town does not have the use of the funds which remain idle.

Recommendation

The Town may want to determine what the balance in the Town Reservoir capital project consists of, such as unexpended bond proceeds or interest earned on the bond proceeds. Depending on the nature of the balance, the Town may be able to transfer these funds into the water fund or general fund. Since the Town Parade account has less than \$50, this fund should be discontinued.

SAFE HAVEN PROGRAMObservation

The Town has a program, Safe Haven, which provides daycare services for residents who may not otherwise be able to afford these services. The activity of this program has not been included as part of the financial statements as it is not clear whether the program is part of the reporting entity. The only transaction with the Town is the preparation of the payroll and including this program as part of the general insurance. The program is managed by a group of volunteer residents who do not have to account to the Board of Selectmen.

Implication

The Town may be required by generally accepted accounting principles to report this program as part of the financial statements. If this program is separate from the Town, the Town may be exposed to additional liability since this program is included as part of the insurance package.

Recommendation

We recommend that the Town review the Safe Haven program to determine if it meets inclusion in the financial statements. If the Town determines that it is part of the reporting entity, the bank accounts should be turned over to the Treasurer and the activity should be recorded as a special revenue fund. If this is not part of the Town, the program should obtain a separate identification number.

ANNUAL TOWN MEETING

March 12, 1996

Moderator Paul D. Desjardins opened the business session of the Annual Town Meeting at 7:33 P.M.

Article 1: Election of municipal officers.

Selectman, Christopher S. Parker	3 year term
Treasurer, Ann M. Huddleston	3 year term
Town Clerk, Jean E. Oleson	3 year term
Supervisor of Ckfst, James A. Seppala	6 year term
Trustee of Trust Funds, John Holmes	3 year term
Cemetery Trustee, Sandra E. Doolan	3 year term
Library Trustee, Roze Rich	3 year term
Emmons Smith Fund, Roxanna White	3 year term
Col. Town Invest Committee, David C. Hill	
Col. Town Spending Committee (3)	
JoAnne Emerson	3 year term
Jeffrey A. Gilman	3 year term
Robert Snowman	3 year term
Budget Committee, Leon H. Rideout	1 year term
Budget Committee, (3)	
Sandra Doolan	3 year term
Lee Eastman	3 year term
Robert Snowman	3 year term

Article 2: Amendment to the Lancaster Zoning Ordinance adding definitions to Section 6.01, clarifying the requirement that existing sign replacements be permitted with no application fee and relocating Banners and Streamers to Section 6.10. The article passed - 545 yes, 115 no.

Article 3: Zoning amendment to amend the Zoning Ordinance by revising Section 6.05 Direction Signs and adding to Section 6.10 Temporary and Portable Signs - Agricultural Signs. The article passed - 543 yes, 116 no.

Article 4: Zoning amendment to amend the Zoning Ordinance by replacing Section 6.14 Sign Variance with Sign Special Exception. The article passed - 498 yes, 145 no.

Article 5: To raise and appropriate the sum of \$44,000.00 to defray the cost of the Municipal Water System upgrade and to authorize the use/transfer of that sum from the December 31, 1996 Fund Balance for this purpose. This amount represents the interest earned on bond proceeds and other revenues. The article passed.

Article 6: To raise and appropriate the sum of \$74,217.00 to add to the following Capital Reserve Funds:

Highway Dept, Heavy Equip. Fund	\$20,000
Fire Truck Fund	15,000
Landfill Close-Out	5,000
Town Hall Improvements	5,000
Water Dept. Infrastructure Fund	10,000
Mt. Carberry Escrow	1,717
Sanitation Dept Infrastructure	17,500
Total	\$74,217

The article passed.

Article 7: To raise and appropriate the sum of \$106,000 to purchase a grader and spreader. The article carried.

Article 8: To raise and appropriate the sum of \$11,000 for the fluoridation of the town drinking water. The article passed.

Article 9: To raise and appropriate the sum of \$30,000 for the legal fees in the case of the Public Service Co. of NH vs the Town of Lancaster. The article passed.

Article 10: To raise and appropriate the sum of \$25,000 for the support of existing Colonel Town Recreation Programs. The article passed.

Article 11: To vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of the Weeks Memorial Library Building Fund and to raise and appropriate the sum of \$10,000 to be placed in this fund. The article passed.

Article 12: To raise and appropriate the sum of \$2500 for the support of White Mountain Mental Health.

The article was amended by changing the dollar amount to \$5805.

Motion to amend and article as amended passed.

Article 13: To raise and appropriate the sum of \$2,474,439 which represents the operating budget exclusive of Articles 5, 6, 8, 9, 10, 11, and 12. The article passed.

Article 14: To determine whether the town will vote to seek initial funding for its next appropriate Capital Works project publicly that is through a loan from a local bank discounted at the actual cost of the loan by the Federal Reserve

System, pursuant to the provisions of the Federal Reserve Act; or if necessary, to petition our state legislature and the Congress of the United States to authorize such financing; or to take any other action relative thereto. The article passed.

Article 15: To transact any other business that may legally come before this meeting.

Moderator Desjardins declared the meeting adjourned at 9:20 P.M.



**Thomas Blanchette, Director
Lancaster Emergency Medical Services**

STATEMENT OF BOND DEBT

WATER STORAGE RESERVOIR NOTE 5.4 to 7.25 percent
 Amount of Original Note \$250,000.00
 Payable to: Municipal Bond Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
July 1997	\$25,000.00	\$1,812.50

WATER FILTRATION PLANT 4.5 percent
 Amount of Original Note \$2,000,000.00
 Payable to: Rural Community Economic Development

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
June 1997	\$37,060.00	\$90,000.00
June 1998	\$38,728.00	\$88,332.00
June 1999	\$40,470.00	\$86,590.00
June 2000	\$42,292.00	\$84,768.00
June 2001	\$44,195.00	\$82,865.00
June 2002	\$46,183.00	\$80,877.00
June 2003	\$48,262.00	\$78,798.00
June 2004	\$50,434.00	\$76,626.00
June 2005	\$52,703.00	\$74,357.00
June 2006	\$55,075.00	\$71,985.00
June 2007	\$57,553.00	\$69,507.00
June 2008	\$60,143.00	\$66,917.00
June 2009	\$62,849.00	\$64,211.00
June 2010	\$65,678.00	\$61,382.00
June 2011	\$68,633.00	\$58,427.00
June 2012	\$71,722.00	\$55,338.00
June 2013	\$74,949.00	\$52,111.00
June 2014	\$78,322.00	\$48,738.00
June 2015	\$81,846.00	\$45,214.00
June 2016	\$85,529.00	\$41,531.00
June 2017	\$89,378.00	\$37,682.00
June 2018	\$93,400.00	\$33,660.00
June 2019	\$97,603.00	\$29,457.00
June 2020	\$101,995.00	\$25,065.00
June 2021	\$106,585.00	\$20,475.00
June 2022	\$111,381.00	\$15,679.00
June 2023	\$116,394.00	\$10,666.00
June 2024	\$120,638.00	\$5,429.00
	\$2,000,000.00	\$1,556,687.00

TAX YEAR 1996 SUMMARY INVENTORY OF VALUATION

VALUE OF LAND ONLY

Current Use.....\$ 2,509,899.00
 Residential.....\$26,574,314.00
 Commercial/Industrial....\$ 9,892,196.00

TOTAL OF TAXABLE LAND \$ 38,976,409.00
 Tax Exempt & Non-Taxable \$ 4,694,950.00

VALUE OF BUILDINGS ONLY

Residential.....\$57,758,525.00
 Manufactured Housing.....\$ 1,625,800.00
 Commercial/Industrial....\$22,562,521.00

TOTAL OF TAXABLE BUILDINGS \$ 81,946,846.00
 Tax Exempt & Non-Taxable \$14,127,700.00

PUBLIC UTILITIES 9,201,148.00

VALUATION BEFORE EXEMPTIONS \$130,124,403.00

Blind Exemption (3).....\$ 45,000.00
 Elderly Exemption (53)...\$ 734,750.00
 Solar/Windpower (4).....\$ 22,350.00

TOTAL DOLLAR AMOUNT OF
 EXEMPTIONS ALLOWED \$ 802,100.00

NET VALUATION ON WHICH THE
 TAX RATE IS COMPUTED \$129,322,303.00

UTILITY SUMMARY

Public Service of N.H. \$5,920,798.00
 Portland Pipeline Corp. 3,280,350.00
\$9,201,148.00

Number of Individuals Granted an Elderly Exemption 1996
22 at \$10,000.00
15 at \$15,000.00
17 at \$20,000.00

Veteran's Exemption Granted in 1996
4 at \$ 1,400.00
264 at \$ 100.00

CURRENT USE REPORT

Totals of Sections A & B

No. of Acres

Farm Land	4,274.82
Forest Land	19,153.45
Unproductive Land	221.57
Wet Land	540.67

Total Number of acres Exempted Under Current Use 24,190.51

Total Number of Acres Receiving the 20% Rec. Assess. 9,978.30

Total Number of Owners Granted C.U. Assessment 721

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

MICHAEL W. BEATTIE
LINDA E. HUTCHINS
CHRISTOPHER S. PARKER

STATEMENT OF APPROPRIATIONS TAXES ASSESSED AND TAX RATE

For the year 1996

GENERAL GOVERNMENT:

Executive.....	\$40,960
Elections & Registrations.....	24,554
Financial Admin.....	98,653
Legal Expenses.....	42,500
Personnel Admin.....	109,865
Planning & Zoning.....	16,524
Government Bldg.....	32,500
Cemeteries.....	29,100
Insurance.....	89,200
Advertising and Regional Assoc.....	16,725

PUBLIC SAFETY:

Police.....	261,754
Police Dept-Lancaster Fair.....	15,000
Ambulance.....	95,648
Fire.....	60,066

HIGHWAYS, STREETS, BRIDGES:

Highways & Streets.....	356,293
Street Lighting.....	30,000
Parking Meters.....	1,000

SANITATION:

Sewage Collection & Disposal.....	196,343
Solid Waste Collection.....	27,500
Solid Waste	148,800
Water Services.....	292,572
Water Filtration Improvement.....	44,000

HEALTH:

Animal Control.....	950
Health Officer/Agencies.....	20,105

WELFARE:

Welfare.....	24,000
Welfare Agencies.....	5,000

CULTURE AND RECREATION:

Parks & Recreation.....	191,687
Library.....	71,965
Patriotic Purposes.....	1,500

DEBT SERVICE:

Debt Service.....	23,500
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CAPITAL OUTLAY:

Capital Outlay.....	221,980
Capital Reserve Payments.....	56,717

TOTAL APPROPRIATIONS.....2,646,961

REVENUES

Taxes.....	152,600
Town Clerk's Fees.....	309,470
Inter. Government.....	139,635
Town Office.....	13,830
Planning & Zoning.....	1,500
Police.....	32,660
Ambulance.....	145,000
Fire	2,000
Highway.....	1,625
Solid Waste.....	46,135
Insurance.....	26,000
Sale of Town Property.....	1,500
Interest.....	6,500
Capital Reserve Funds.....	106,000
Col Town Spending Committee.....	162,187
Fund Balance.....	50,000
Water.....	295,800
Sanitation.....	180,000
Cemeteries.....	25,100
Library.....	3,330
Total Revenues.....	1,700,872

TAX-RATE COMPUTATION

Total Town Appropriations.....	\$2,646,961
Total Revenues & Credits.....	<u>-1,700,872</u>
NET TOWN APPROPRIATIONS.....	946,089
Net School Tax Assessment(s).....	+2,644,932
County Tax Assessment.....	<u>+ 452,242</u>
TOTAL OF TOWN, SCHOOL & COUNTY.....	\$4,043,263
DEDUCT Total Business Profits Tax Reimbursement -	31,667
ADD War Service Credits.....	+ 32,000
ADD Overlay.....	<u>+ 107,650</u>
PROPERTY TAX TO BE RAISED.....	\$4,151,246

TOWN OF LANCASTER

COMPARATIVE STATEMENT OF APPROPRIATIONS & EXPENDITURES

Fiscal Year Ended December 31, 1996

Title of Appropriation	Amount Appropriated	Encumbered From 1995	Amount Available	Expenditures	Overdrafts	Unexpended Balances	Encumbrances Forward to 1997
Executive	\$40,960 00	\$0 00	\$40,960 00	\$40,940 00		\$20 00	
Election, Registration & Vital	\$24,554 00	\$0 00	\$24,554 00	\$24,801 66			
Financial Administration	\$98,653 00	\$876 57	\$99,529 57	\$92,225 04	(\$247 66)	\$7,304 53	\$2,800 00
Legal Expenses	\$42,500 00	\$0 00	\$42,500 00	\$46,051 76	(\$3,551 76)		
Personnel Administration	\$109,865 00	\$6,000 00	\$115,865 00	\$105,131 47		\$10,727 53	\$144 37
Planning and Zoning	\$16,524 00	\$0 00	\$16,524 00	\$15,852 90		\$671 10	\$5,000 00
General Government Buildings	\$32,500 00	\$627 00	\$33,127 00	\$27,772 76		\$5,354 24	\$3,937 06
Cemeteries	\$29,100 00	\$0 00	\$29,100 00	\$25,162 94		\$3,937 06	\$640 00
Insurance & Bonds	\$89,200 00	\$0 00	\$89,200 00	\$67,755 80		\$21,444 20	\$5,000 00
Advertising and Regional Assoc.	\$16,725 00	\$0 00	\$16,725 00	\$10,933 16		\$5,791 84	\$558 00
Police Department	\$15,000 00	\$0 00	\$15,000 00	\$12,171 00		\$2,829 00	
Police Department--(Fair)	\$95,648 00	\$1,149 75	\$96,797 75	\$103,199 15	(\$1,104 19)	\$13,862 44	\$6,911 26
Ambulance	\$60,066 00	\$6,446 96	\$66,512 96	\$50,442 15		\$16,070 81	\$13,429 29
Fire Department	\$4,238 59	\$4,238 59	\$64,304 59	\$339,237 09		\$37,336 87	
Highways & Streets	\$356,293 00	\$20,280 96	\$376,573 96	\$331,773 20	(\$1,773 20)		
Street Lighting	\$30,000 00	\$0 00	\$30,000 00	\$31,773 20			
Parking Meters	\$1,000 00	\$0 00	\$1,000 00	\$0 00		\$1,000 00	
Solid Waste Collection	\$27,500 00	\$0 00	\$27,500 00	\$23,760 00		\$3,740 00	\$2,838 50
Solid Waste Disposal/Transfers	\$148,800 00	\$0 00	\$148,800 00	\$134,614 12		\$14,185 88	\$2,250 00
Sanitation Department	\$196,343 00	\$23,331 10	\$219,674 10	\$215,049 57		\$4,624 53	\$9,850 00
Water Department	\$292,572 00	\$3,662 76	\$296,234 76	\$155,979 16		\$140,255 60	
Health Administration	\$600 00	\$0 00	\$600 00	\$600 00			
Animal Control	\$950 00	\$0 00	\$950 00	\$900 00		\$50 00	
Health Agencies & Hospitals	\$19,505 00	\$0 00	\$19,505 00	\$19,505 00			
Town Welfare	\$24,000 00	\$0 00	\$24,000 00	\$24,317 86	(\$317 86)		
Other Welfare	\$5,000 00	\$0 00	\$5,000 00	\$5,000 00		\$667 92	
Parks & Recreation	\$191,687 02	\$0 00	\$191,687 02	\$191,019 10			
Patriotic Purposes	\$1,500 00	\$0 00	\$1,500 00	\$1,500 00			
Weeks Memorial Library	\$71,965 00	\$0 00	\$71,965 00	\$71,930 83		\$34 17	
Principal--Long Term Bonds & Notes	\$20,000 00	\$0 00	\$20,000 00	\$20,000 00			
Interest--Long Term Bonds & Notes	\$500 00	\$0 00	\$500 00	\$500 00			
Interest--Tax Anticipation Note	\$3,000 00	\$0 00	\$3,000 00	\$0 00		\$3,000 00	
Capital Outlay	\$221,980 00	\$35,000 00	\$256,980 00	\$167,984 61		\$88,995 39	\$72,765 75
Transfers/Capital Reserve Funds	\$56,717 00	\$0 00	\$56,717 00	\$56,717 00			
Water Filtration Improvements	\$44,000 00	\$0 00	\$44,000 00	\$0 00		\$44,000 00	
TOTAL	\$2,646,961 02	\$101,613 69	\$2,748,574 71	\$2,340,807 30	(\$46,994 67)	\$415,062 08	\$122,207 17
			(\$2,340,807 30)	\$36,994 67			
			\$407,767 41	\$101,613 69		\$408,087 41	
			\$306,153 72				

TAX COLLECTOR'S REPORT

Summary of Tax Accounts
Fiscal Year Ended December 31, 1996

Town of : Lancaster

DR.

	Levies of.....		
	1996	1995	Prior
Uncollected Taxes-Beginning of Fiscal Year: (1)			
Property Taxes:	\$554,798.60		2,281.58
Resident Taxes:			10.00
Yield Taxes:	2,224.89		
Land Use Change Tax	1,762.00		
Taxes Committed to Collector:			
Property Taxes:	\$4,086,699.37		
Land Use Change Tax:	10,570.00		
Yield Taxes:	22,617.22		
Added Taxes:			
Property Taxes			
Resident Taxes			
Yield Taxes			
Overpayments:			
Property Taxes	48.91	266.50	
Resident Taxes			
Interest			
Prepaid Taxes (97)	168.51		
Interest Collected on			
Delinquent Taxes	4,646.99	37,875.34	214.17
Yield Taxes	14.83	190.12	
Land Use Change Tax		233.88	
Penalties Collected on Resident Taxes			
Total Debits	\$ 4,124,765.83	\$597,351.33	\$ 2,505.75

TAX COLLECTOR'S REPORT

Summary of Tax Accounts
Fiscal Year Ended December 31, 1996

Town of: Lancaster

CR.

.....Levies of.....
1996 1995 Prior

Remitted to Treasurer During
of Fiscal Year:

Property Taxes	\$3,452,023.46	\$551,118.37	\$ 355.76
Resident Taxes			
Land Use Change Tax	6,041.00	1,762.00	
Yield Taxes	20,233.02	2,178.86	
Interest on Taxes	4,646.99	37,875.34	214.17
Penalties on Resident Tax			
Yield Interest	14.83	190.12	
Land Use Change Tax Int.		233.88	

Abatelements Allowed:

Property Taxes	113,680.06	2,212.50	
Resident Taxes			10.00
Yield Tax	54.14	46.03	
Interest			

Prepaid Property Taxes
in 95 for 96

2,212.79

Uncollected Taxes End of
Fiscal Year:

Property Taxes	519,000.48	1,734.23	1,925.82
Resident Taxes			
Yield Taxes	2,330.06		
Land Use Change Tax	4,529.00		

Total Credits	\$4,124,765.83	\$597,351.33	\$ 2,505.75
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TAX COLLECTOR'S REPORT

Summary of Tax Sales/Tax Lien Accounts
Fiscal Year Ended December 31, 1996

Town of: Lancaster

DR.

...Tax Sale/Lien on Accounts of Levies of ...

	1995	1994	Prior
Balance of Unredeemed Taxes of Fiscal Year:		\$159,358.58	\$111,389.84
Taxes Sold/Executed To Town During Fiscal Year:	\$330,625.08		

Subsequent Taxes Paid:

Interest Collected After Sale/Lien Execution:	<u>\$ 3,663.51</u>	<u>\$ 13,541.68</u>	<u>\$ 31,750.42</u>
Total Debits:	\$334,288.59	\$172,900.26	\$143,140.26

CR.

Remittance to Treasurer During Fiscal Year:	\$ 72,111.46	\$ 74,134.34	\$ 95,294.54
Interest and Cost after Sale:	\$ 3,663.51	\$ 13,541.68	\$ 31,750.42
Abatements During Year:	\$113,163.11	\$ 3,621.39	\$ 58.48
Unredeemed Taxes End of Year	<u>\$145,350.51</u>	<u>\$ 81,602.85</u>	<u>\$ 16,036.82</u>
Total Credits:	\$334,288.59	\$172,900.26	\$143,140.26

TAX COLLECTOR'S REPORT

Summary of Water & Sewer Accounts
Fiscal Year Ended December 31, 1996

Town of Lancaster:

DR.

	Water	Sewer
DEBITS BALANCE:	\$ 19,235.08	\$ 18,602.09
METERED:	1,170.60	1,088.64
Taxes Committed		
1st Half	46,956.00	62,998.75
2nd Half	109,861.50	75,957.46
1st Qtr.	7,550.52	5,300.81
4th Qtr. (95)	5,969.75	5,110.59
Jobs	603.50	1,280.00
Added Names:		
Rents	834.60	55.00
Metered	1,463.71	259.35
Interest Collected:		
Rents	1,531.59	1,428.75
Metered	117.90	103.49
Overpayments:		
Rents	60.00	.02
Metered	70.00	55.00
Adjustment	15.45	
TOTAL DEBITS:	<u>\$195,440.20</u>	<u>\$172,239.95</u>

CR.

Remitted to Treasurer During
Fiscal Year: December 31, 1996

Water/Sewer Rent	\$ 58,769.68	\$ 71,333.56
Water/Sewer Metered	96,454.32	67,015.29
Jobs	503.50	1,280.00
Interest Collected:		
Rents	1,531.59	1,428.75
Metered	117.90	103.49
Abatelements Allowed:		
Rents	1,682.53	1,515.13
Metered	3,662.04	3,218.20
Prepaid (95)	50.00	
Uncollected	32,568.64	26,345.53
Jobs	100.00	
TOTAL CREDITS	<u>\$195,440.20</u>	<u>\$172,239.95</u>

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1996

SUMMARY OF RECEIPTS

TAXES.....	\$4,371,675.00
INTERGOVERNMENTAL REVENUES.....	263,495.00
INCOME FROM DEPARTMENTS.....	1,112,473.00
MISCELLANEOUS REVENUES.....	191,938.00
TOTAL FROM ALL SOURCES:	\$5,939,581.00

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1996

SUMMARY OF PAYMENTS

GENERAL GOVERNMENT.....	449,130.00
PUBLIC SAFETY.....	413,132.00
HIGHWAYS & STREETS.....	354,317.00
SANITATION.....	355,430.00
WATER.....	152,331.00
HEALTH.....	21,005.00
WELFARE.....	29,318.00
CULTURE & RECREATION.....	264,450.00
DEBT SERVICE.....	20,500.00
CAPITAL OUTLAY & RESERVE PAYMENTS.....	224,703.00
INTERFUND OPERATING TRANSFERS OUT.....	330,625.00
PAYMENTS TO OTHER GOVERNMENTS	<u>3,109,849.00</u>
 TOTAL EXPENDITURES	 5,724,790.00

DETAILED STATEMENT OF RECEIPTS

FROM LOCAL TAXES:	
Property	\$ 4,245,038.00
Payment in lieu of taxes.....	1,684.00
Misc. Taxes.....	32,822.00
Interest & Penalties On Taxes.....	<u>92,131.00</u>
 TAXES COLLECTED AND REMITTED	 \$ 4,371,675.00

INTERGOVERNMENTAL REVENUE:

Shared Revenue Block Grant.....	\$	160,670.00
Highway Block Grant.....		68,893.00
Rooms & Meals Tax.....		28,034.00
State & Federal Forest.....		1,940.00
Railroad Tax.....		2,009.00
Emergency Management.....		<u>1,949.00</u>

TOTAL INTERGOVERNMENTAL REVENUE \$ 263,495.00

INCOME FROM DEPARTMENTS:

Motor Vehicle Permit Fees.....	\$	319,311.00
Town Clerk Fees.....		20,367.00
Town Office Revenues.....		17,370.00
Planning & Zoning.....		1,256.00
Police Department.....		33,496.00
Ambulance.....		147,572.00
Fire Department.....		5,237.00
Highway Department.....		16,152.00
Solid Waste Disposal.....		38,298.00
Water Department.....		158,640.00
Sanitation Department.....		161,711.00
Cemeteries.....		28,142.00
Library.....		2,734.00
Col. Town Spending Committee.....		<u>162,187.00</u>

TOTAL INCOME FROM DEPARTMENTS \$ 1,112,473.00

MISCELLANEOUS REVENUES

Insurance Revenues.....	\$	27,379.00
Interest.....		10,259.00
Notes & Bonds.....		-0-
Sale of Town Property.....		2,550.00
Capital Reserve Fund.....		<u>101,750.00</u>

TOTAL MISCELLANEOUS REVENUE \$ 141,938.00

Fund Balance..... \$ 50,000.00

TOTAL RECEIPTS FROM ALL SOURCES..... \$ 5,939,581.00

DETAILED STATEMENT OF PAYMENTS

GENERAL GOVERNMENT:

Executive.....	\$ 40,940.00
Elections.....	24,802.00
Financial Administration.....	91,348.00
Legal Expenses.....	46,052.00
Personnel Administration.....	99,137.00
Planning & Zoning.....	15,853.00
Government Buildings.....	27,146.00
Cemeteries.....	25,163.00
Insurance.....	67,756.00
Advertising.....	<u>10,933.00</u>

TOTAL GENERAL GOVERNMENT \$449,130.00

PUBLIC SAFETY:

Police Department.....	\$ 268,995.00
Ambulance.....	97,841.00
Fire Department.....	<u>46,296.00</u>

TOTAL PUBLIC SAFETY \$413,132.00

HIGHWAYS AND STREETS:

Highway Department.....	\$322,584.00
Street Lighting.....	31,733.00
Parking Meters.....	<u>-0-</u>

TOTAL HIGHWAY AND STREETS \$354,317.00

SANITATION:

Sanitation Department.....	\$197,056.00
Solid Waste Collection.....	23,760.00
Solid Waste Disposal/Transfers.....	134,614.00
Water Department.....	<u>152,331.00</u>

TOTAL SANITATION \$507,761.00

HEALTH ADMINISTRATION:

Health Officer.....	\$ 600.00
Animal Control.....	900.00
Health Agencies.....	<u>19,505.00</u>

TOTAL HEALTH \$ 21,005.00

WELFARE:

Town Welfare.....	24,318.00
Community Action Program.....	3,000.00
North Country Elderly Program.....	2,000.00
Big Brothers/Big Sisters.....	<u>-0-</u>

TOTAL WELFARE \$ 29,318.00

CULTURE AND RECREATION:

Col. Town Spending Committee.....	\$187,187.00
Mt. Prospect Ski Club.....	1,500.00
Park Maintenance.....	2,332.00
Library.....	71,931.00
Patriotic Purposes.....	1,500.00
Fourth of July Parade.....	<u>1,000.00</u>

TOTAL CULTURE AND RECREATION \$264,450.00

DEBT SERVICE:

Principal--Long Term Bonds & Note.....	\$ 20,000.00
Interest--Long Term Bonds & Note.....	<u>500.00</u>

TOTAL DEBT SERVICE \$ 20,500.00

CAPITAL OUTLAY AND RESERVE PAYMENTS:

Sander.....	\$ 7,280.00
Energy Improvements.....	4,101.00
GIS.....	2,690.00
Bridge Construction.....	18,846.00
Sidewalk Construction.....	40.00
Road Construction.....	35,846.00
Recycling/Transfer Station.....	3,433.00
Capital Reserve Payments.....	56,717.00
Grader.....	<u>95,750.00</u>

TOTAL CAPITAL OUTLAY AND RESERVE PAYMENTS \$224,703.00

INTERFUND TRANSFERS OUT:

Tax Lien Accounts.....	\$330,625.00
Tax Anticipation Note.....	<u>-0-</u>

TOTAL INTERFUND TRANSFERS OUT \$330,625.00

PAYMENTS TO OTHER GOVERNMENTS:

Coos County.....	458,210.00
School District.....	2,645,353.00
State of New Hampshire.....	<u>6,286.00</u>

TOTAL PAYMENTS TO OTHER GOVERNMENTS \$3,109,849.00

TOTAL EXPENDITURES \$5,724,790.00

TOWN ACCOUNTANT'S REPORT

Town of Lancaster--General Fund

Balance--January 1, 1996	\$ 512,954.30
Receipts--1996	+5,980,049.62
	<u>\$6,493,003.92</u>
Expenditures--1996	<u>-5,945,010.04</u>
Balance--December 31, 1996	\$ 547,993.88

Town of Lancaster--General Fund (HI-FI Account)

Balance--January 1, 1996	\$ 111,347.96
Receipts--1996	+ 1,894.08
	<u>\$ 113,242.04</u>
Expenditures--1996	<u>- 113,242.04</u>
Balance--December 31, 1996	\$ -0-

Town of Lancaster--Water Department (HI-FI Account)

Balance--January 1, 1996	\$ 19,584.62
Receipts--1996	+ 408.49
	<u>\$ 19,993.11</u>
Expenditures--1996	<u>- 19,993.11</u>
Balance--December 31, 1996	\$ -0-

Town of Lancaster--Sanitation Department (HI-FI Account)

Balance--January 1, 1996	\$ 12,120.68
Receipts--1996	+ 252.80
	<u>\$ 12,373.48</u>
Expenditures--1996	<u>- 12,373.48</u>
Balance--December 31, 1996	\$ -0-

Town of Lancaster--NH Cooks

Balance--January 1, 1996	\$ -0-
Receipts--1996	+ 183,062.00
	<u>\$ 183,062.00</u>
Expenditures--1996	<u>- 183,062.00</u>
	\$ -0-

Town of Lancaster--Sweeper Fund

Balance--January 1, 1996	\$ 3,306.50
Receipts--1996	<u>+ 99.67</u>
	\$ 3,406.17
Expenditures--1996	<u>- 5.00</u>
Balance--December 31, 1996	\$ 3,401.17

Town of Lancaster--Motor Vehicle Waste Fee

Balance--January 1, 1996	\$ 25,570.25
Receipts--1996	<u>+ 9,281.46</u>
	\$ 34,851.71
Expenditures--1996	<u>- 5,000.00</u>
Balance--December 31, 1996	\$ 29,851.71

Town of Lancaster--Self Insurance

Balance--January 1, 1996	\$ 1,210.05
Receipts--1996	<u>+ 15.21</u>
	\$ 1,225.26
Expenditures--1996	<u>- 1,225.26</u>
Balance--December 31, 1996	\$ -0-

Lancaster Municipal Cemeteries

Balance--January 1, 1996	\$ 2,363.51
Receipts--1996	<u>+ 25,737.40</u>
	\$ 26,942.68
Expenditures--1996	<u>- 21,162.94</u>
Balance--December 31, 1996	\$ 6,934.97

Town of Lancaster--Reservoir Bond

Balance--January 1, 1996	\$ 38,972.63
Receipts--1996	<u>+ 1,986.71</u>
	\$ 40,959.34
Expenditures--1996	<u>- -0-</u>
Balance--December 31, 1996	\$ 40,959.34

Lancaster Conservation Commission

Balance--January 1, 1996	\$ 6,452.71
Receipts--1996	<u>+ 1,153.74</u>
	\$ 7,606.45
Expenditures--1996	<u>- 885.69</u>
Balance--December 31, 1996	\$ 6,720.76

Town of Lancaster--4th of July Parade

Balance--January 1, 1996	\$ 25.24
Receipts--1996	<u>+ .32</u>
	\$ 25.56
Expenditures--1996	<u>- 25.56</u>
Balance--December 31, 1996	\$ -0-

Town of Lancaster--Payroll

Balance--January 1, 1996	\$ 2,880.95
Receipts--1996	<u>+ 936,394.35</u>
	\$ 939,275.30
Expenditures--1996	<u>- 937,611.50</u>
Balance--December 31, 1996	\$ 1,663.80

William D. Weeks Memorial Library

Balance--January 1, 1996	\$ 699.49
Receipts--1996	<u>\$ 2,734.06</u>
	\$ 3,433.55
Expenditures--1996	<u>- 3,330.00</u>
Balance--December 31, 1996	\$ 103.55

Town of Lancaster--Slow Sand Filtration Improvement/ Water Meter Project/Rural Development

Balance--January 1, 1996	\$ 757,493.17
Receipts--1996	<u>+1,398,253.04</u>
	\$2,151,734.64
Expenditures--1996	<u>-2,020,010.98</u>
Balance--December 31, 1996	\$ 131,723.66

Town of Lancaster--Economic Development

Balance--January 1, 1996	\$ 5,803.70
Receipts--1996	<u>+ 85,196.53</u>
	\$ 91,000.23
Expenditures--1996	<u>- 84,420.70</u>
Balance--December 31, 1996	\$ 6,579.53

SUMMARY REPORT
TRUSTEE OF TRUST FUNDS
TOWN OF LANCASTER
FOR YEAR ENDING DECEMBER 31, 1996

NAME OF FUND	PRINC. BEG. BALANCE	PRINC. END BALANCE	INTEREST BEG. BAL.	INTEREST END BAL.	TOTAL P & I 12/31/96
LYMAN BLANDIN FUND	\$ 45107.35	\$ 44864.60	\$ 4707.68	\$ 7177.01	\$ 52041.61
CENTRY FUND	133753.63	133033.40	7245.13	7326.47	140359.87
HELEN DENNISON FUND	4949.41	4922.84	1511.26	1781.58	6704.42
JAMES DOW FUND	4970.22	4943.44	3396.53	3368.99	8312.43
HISTORICAL TRUST	821.52	817.10	126.31	171.36	988.46
CHAPIN C. BROOKS FUND	4937.59	4911.02	248.32	270.32	5181.34
EMMON SMITH FUND	41543.51	41319.95	4278.62	6552.72	47872.67
G. M. STEVENS FUND	129400.20	128703.38	6995.14	7088.35	135791.73
LIBRARY TRUST FUND	16251.34	16163.82	823.91	890.63	17054.45
WMRHS SCHOLARSHIP FUND	*****	9946.22	*****	547.07	10493.29
TOTAL COMMON FUNDS	<u>\$ 381734.77</u>	<u>\$ 389625.77</u>	<u>\$ 29332.90</u>	<u>\$ 35174.50</u>	<u>\$ 424800.27</u>
LYMAN BLANDIN FUND	\$ 15345.81	15345.81	1518.77	32973.62	48319.43
MONAHAN TRUST	1105.20	1105.20	1515.30	1584.77	2689.97
DENNISON TRUST	925.35	925.35	2973.67	3105.39	4030.74
CEMETERY TRUST	49984.60	49984.60	2452.13	2524.15	52508.75
TOTAL MISC. TRUSTS	<u>\$ 67360.96</u>	<u>\$ 67360.96</u>	<u>\$ 8459.87</u>	<u>\$ 40187.93</u>	<u>\$ 107548.89</u>
C/R - WEEKS LIBRARY	\$ *****	\$ 10000.00	\$ *****	\$ *****	\$ 10000.00
C/R - FIRE	65631.28	80631.28	4132.08	7957.37	88588.65
C/R - WATER	186371.48	196371.48	152583.31	171289.03	367660.51
C/R - SANITATION	122000.00	119500.00	52090.90	61640.41	181140.41
C/R - HIGHWAY	297010.48	215260.48	35460.60	53703.45	268963.93
C/R - AMBULANCE	70000.00	70000.00	3658.04	77697.37	77697.37
C/R - LANDFILL CLOSEOUT	45000.00	50000.00	10049.25	13067.77	63067.77
C/R - BUS. & INDUSTRIAL	66159.66	71584.66	19832.72	24297.95	95882.61
C/R - TOWN HALL IMPROVEMENT	14000.00	19000.00	771.78	1584.04	20584.04
C/R - OIL TANK REMOVAL	9000.00	9000.00	741.81	10274.17	10274.17
C/R - MT CARBERRY	5234.00	6951.00	256.27	558.06	7509.06
C/R - SEWER POLL. ABATEMENT	133238.15	133238.15	6051.76	13152.67	146390.82
TOTAL TOWN C/R'S	<u>\$ 1013645.05</u>	<u>\$ 981537.05</u>	<u>\$ 285628.46</u>	<u>\$ 356222.29</u>	<u>\$ 1337759.34</u>
WMRHS SCHOLARSHIP FUNDS	\$ 18357.68	9427.68	69304.40	76270.20	85697.88
SAU #36 COMPUTER	*****	*****	643.58	660.64	660.64
WMRHS - FORESTRY	37233.04	37233.04	2891.39	4313.68	41546.72
SAU #36 BLDG. REPRS. & MAINT.	100000.00	22301.84	4468.83	4468.83	26770.67
TOTAL SCHOOL FUNDS	<u>\$ 155590.72</u>	<u>\$ 68962.56</u>	<u>\$ 77308.20</u>	<u>\$ 85713.35</u>	<u>\$ 154675.91</u>
GRAND TOTAL ALL FUNDS	<u>\$ 1618331.50</u>	<u>\$ 1507486.33</u>	<u>\$ 400729.43</u>	<u>\$ 517298.07</u>	<u>\$ 2024784.40</u>

INVENTORY OF MUNICIPAL EQUIPMENT

HIGHWAY

1964 Culvert Thawing Machine
1965 Joy Compressor
1966 General Utility Trailer
1978 Steam Thawing Unit-Lookout Boiler
1978 Sicard Model 2100 Snowblower
1983 Gilson Mower
1985 John Deere Loader 544C
1985 Eager Beaver Roller SRH300
1985 Swenson Materials Body Spreader
1985 Chevy 1-ton Dump w/Plow-Sander
1987 GMC Dump w/Plow & Spreader
1989 Mobil Street Sweeper
1989 Swenson Materials Body Spreader
1990 Bolens Mower
1990 Ford L8000 Dump Truck w/Plow
1990 International Dump Truck w/Plow
1992 John Deere Loader/Backhoe 310
1992 Bombardier Sidewalk Plow/Sander
1992 All Season Utility Trailer
1992 Compactor
1993 Swenson Materials Body Spreader
1993 Homemade Utility Trailer
1995 Caterpillar 120G Road Grader
1995 International Dump Truck w/Plow
1995 Swenson Spreader

FIRE DEPARTMENT

1930 Hose Cart
1934 Maxim Pumper
1968 Thibault 100' Aerial Ladder Truck
1974 Ford Walk-In Van
1976 Chevrolet - Tanker (Water)
1978 Mack-Boyer Pumper (Universal)
1989 Spartan E-One Pumper

POLICE DEPARTMENT

1995 Ford Crown Victoria - Cruiser
1996 Ford Crown Victoria - Cruiser

AMBULANCE CORPS.

1986 Ford Van-Type III Wheeled Coach
1991 Ford Van-Type II Nat'l Ambulance

WATER & SEWER

1985 Chevrolet 1-ton Flatbed Truck
1992 Ford F250 Pickup
1994 Power Jet Sewer Machine

TRANSFER STATION

1969 John Deere Loader 544
1995 Bobcat Skidsteer

SCHEDULE OF TOWN PROPERTY

The value shown are not intended to be true values, some are cost basis and others are estimates, used for prior specific purposes.

Description

Town Hall, Fire Station, Highway Garage	
Lands & Buildings	\$907,000.00
Police Station	92,350.00
Weeks Memorial Library	266,350.00
Prospect Street, Land & Building	29,500.00
Parks, Commons & Playgrounds	123,000.00
Water Supply Facilities	1,538,500.00
Sewer Plant Facilities	3,076,900.00
Waste Water Treatment Facilities - Grange	307,700.00
Parking Lots	89,230.00
Town Forest	92,250.00
Community Camp	83,750.00
Recreation Lands & Buildings - Col. Town	307,700.00
Land-Island Israel River	3,650.00
Land-Ice Retention Structure	3,600.00
Martin Meadow Pond - Public Access	19,000.00
Land - Off Pleasant Valley Road	12,000.00

Land acquired through Tax Collector's Deeds:

Riverside Drive Lot R10-27	14,650.00
Causeway Street (3 Lots) P2-24, 25, 26	1,050.00
Page Hill Lot R3-5	20,400.00
Middle Street Lot P7-70	15,300.00
Land - Grange Road R11-26	12,900.00
Land - Grange Road R11-14	6,600.00
Land - Grange Road R6-17	2,600.00
Land - Rte 3 North R1-17B	8,250.00
Land & Building - Garland Road R12-10	24,650.00
Land & Building - Route 3 North R1-4	9,950.00
Land - Prospect Park P 14-29	8,150.00
Land - Prospect Park P14-5A	3,450.00

NOTES:

TOWN OF LANCASTER

**25 Main Street
Lancaster, NH 03584**

**FIRE TELEPHONE 788-4830
TO REPORT A FIRE CALL 9-1-1**

- 12 Main Street near Old Cemetery
- 13 Corner Main and Railroad Streets
- 14 Corner Main and North Main Streets
- 15 Corner North Main and Kilkenny Streets
- 16 Corner Causeway and Summer Streets
- 17 Coos Junction
- 21 Corner Main & Mechanic Sts. & All Rural Areas
- 22 Corner Pleasant and Portland Streets
- 23 Corner Williams and Prospect Streets
- 24 Prospect St. near former Mary Elizabeth Inn
- 25 Corner Elm, Burnside and Winter Streets
- 26 Corner Elm and Water Streets
- 27 Prospect Park
- 28 Portland Street near #73
- 29 Water and Winter Streets
- 31 Corner Summer and Wolcott Streets
- 32 Corner Railroad and Depot Sts., B & M Crossing
- 33 Corner High and Summer Streets
- 34 Corner Summer and Middle Streets
- 35 Corner Middle and Wesson Streets
- 36 Corner Middle, Hill and Mechanic Streets
- 37 North Road (Beyond Hospital)
- 41 Thompson Mills
- 42 Corner Main and Middle Sts.
- 42 Corner Main and Park Streets
- 44 WEEKS MEMORIAL HOSPITAL
- 45 ELEMENTARY SCHOOL BUILDING
- 46 Country Village Health Care Center
- 51 Bunker Hill Street by M.C.R.R. Crossing
- 52 Top of Bunker Hill Street
- 142 McKerley Sheltered Home
- 55 Red Cross - CD Emergency First Aid
- 333 NATIONAL GUARD
- 7-7 6:45 AM ALL SCHOOLS CLOSED ENTIRE DAY

CIVILIAN DEFENSE SIGNALS

**Alert Signal - Steady Blast 3 minutes
Take Cover Signal - Short Blast 3 minutes
All Clear - 30-second Blast - 2 minutes silence, repeat**



STAN KNECHT, with his daughter, **Shannon**,
was recipient of the Town Manager's Volunteer of the Year Award for 1996.

Stan is a member of the Zoning Board, Budget Committee
and Chairman of the Planning Board.